



**DRAFT**

**RESOURCES COUNCIL**  
**Thursday, September 28, 2023**  
12:50pm-1:50pm  
OC116  
**MINUTES**

Council Members: (Total #12)

Quorum: #7

Subject to Brown Act: No

Council Members Present: Michael Collins (Admin Co-Chair), Esmeralda Abejar, Courtney Buchanan (Faculty Co-Chair), Teresa Friedrich Finnern, Azadeh Iglesias (CPRO Co-Chair), Refugio “Jr” Lopez, Edwin Romero, Jim Rossum, Desiree Valdez (ASNC Student Rep).

Council Members Absent: Mike Angeles, Travonne Bell, Gustavo Ocegüera

Guests: Alexis Gray, Alex Zadeh, Karina Gigliotti, Lisa Myers, Graciela Caringella, Ray Vasquez, Dan Lambros, Maria Romero-Tang, David Schlanger

## **1. Call to Order: 12:50pm**

### **1.1 Public Comments**

- None

## **2. Action Items**

### **2.1 Approval of Agenda**

- M/S/C – Romero / Lopez
- Abstentions: 0
- Amendments: None

### **2.2 Approval of Meeting Minutes from May 25, 2023**

- M/S/C – Friedrich Finnern / Romero
- Abstentions: 0
- Amendments: None

### **2.3 Business Services Resource Requests Prioritization Recommendations – Michael Collins**

- M/S/C – Buchanan / Romero
- Abstentions: 0
- Amendments: None

Councilmembers were provided an initial draft and reviewed the step-by-step process that was developed and followed by Business Services area leads and managers for the initial ranking draft. A motion was made for recommendation of finalized list to College Council in keeping with the shared governance process currently in place.

Each list was reviewed and discussed by the councilmembers. The top 3-5 requests were highlighted by Dr. Collins with detailed explanation for each. (Item Requests / Staff Requests / Budget Augmentation Requests).

Top 5 “Items” requested from Business Services areas:

1. AV Upgrades – ATEC109
2. AED Units
3. Hot water circulation system
4. AV Upgrades – ATEC209
5. Ergonomic needs for employees (Furniture and other related items)

Top 3 “Staff” requested from Business Services areas:

1. Financial & Technical Analyst
2. Groundsperson
3. Information Technology Analyst

Top 5 “Budget Augmentation” requested from Business Services areas:

1. Funding to upgrade existing “Blue” Emergency Phones
2. Repaving and installation of bollard system
3. IMS budget for AV maintenance plan and repairs
4. Theater carpet replacement and general maintenance
5. Funding to upgrade the HAWK pedestrian crosswalk system and speed control tables

**Business Services  
Managers and Area Leads  
Program Review Resource Request Prioritization Process**

*The following process was adopted as past council members felt they would like to see an initial draft ranking from the “area experts” as a starting point for the review and discussion phase.*

1. Before beginning the initial ranking, each department manager and/or area lead will read the current Business Services Program Review(s), to be well informed of goals, mission, assessment review, etc. This information and more can always be found on the Norco College Program Review Committee webpage:  
<https://www.norcollege.edu/committees/prc/Pages/administrative-unit-program-review.aspx>
2. Managers and/or Area Leads will then meet with their respective staff or co-workers to review and discuss the current and remaining resource requests. Managers will then rank each of their items in order of importance in Column G of the excel worksheet provided by the PR Committee. (Please do not alter the formatting of the spreadsheet provided).
3. Once the Managers/Area Leads have met with their departments and initially ranked their requests, a meeting will be called of them to discuss each item individually and rank using the rubric criteria shown in columns O-S (This criteria was developed and provided by IEGC) and the summarized data in column N (new to spreadsheet this year).
  - Please note: there are 3 tabs of requests to discuss and rank:
    - Items
    - Staff
    - Budget
  - Tip: because the mgrs/area leads have already met with their staff and initially ranked their requests in column G...this will be used to help break any ties as needed.
4. The finalized draft ranking of the BS resource request spreadsheet will then be provided to the Norco College Resource Council members and placed on the September agenda for review, discussion, and recommendation approval. Note: Ranking managers will be invited to attend to answer any questions from council members as needed.
5. The Resource Council recommendations for Business Services resource requests will then be sent forward to the College Council for their recommendation approval at their October meeting.
6. The approved recommendations are then sent to the Executive Cabinet for funding consideration.



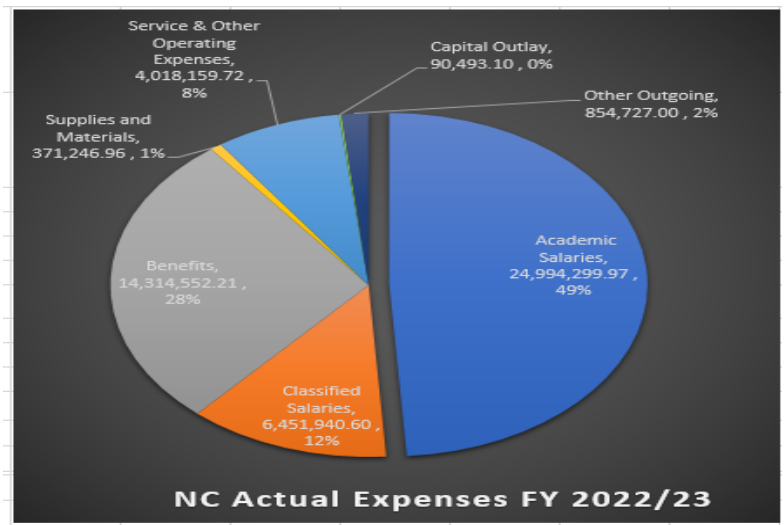
- The amount \$58,747,445.69 includes District Office Expenses per BAM of \$7,652,026.11

School	EXX
Sum of Rev/ Exp	
Object Code	Net of Abatements
1101	452,206.27
2101	3,112,960.25
3101	2,046,817.96
4101	43,702.57
5101	1,263,838.61
6101	50,051.94
7101	682,448.51
<b>Grand Total</b>	<b>7,652,026.11</b>

Fund 11				
Description	Revised Budget FY 22/23	Actuals 6/30/23	Balance	% Actual Expense of Total NC Expenses
Academic Salaries	24,356,078.00	24,994,299.97	(638,221.97)	48.9%
Classified Salaries	6,740,503.00	6,451,940.60	288,562.40	12.6%
Benefits	13,304,539.00	14,314,552.21	(1,010,013.21)	28.0%
<b>Total Salaries &amp; Benefits</b>	<b>44,401,120</b>	<b>45,760,793</b>	<b>(1,359,673)</b>	<b>89.56%</b>
Supplies and Materials	709,015	371,246.96	337,768.04	0.7%
Service & Other Operating Expenses	15,249,526	4,018,159.72	11,231,366.28	7.9%
Capital Outlay	1,339,355	90,493.10	1,248,861.90	0.2%
Other Outgoing	854,727	854,727.00	-	1.7%
<b>Total Non-Salary</b>	<b>18,152,623</b>	<b>5,334,627</b>	<b>12,817,996</b>	<b>10.4%</b>
<b>Total Budgeted Expenses (includes holding accts)</b>	<b>62,553,743.00</b>	<b>51,095,419.56</b>	<b>11,458,323.44</b>	<b>100.0%</b>
Year-End- District Expenses BAM		7,652,026		
<b>Grand Total</b>	<b>62,553,743.00</b>	<b>58,747,445.67</b>	<b>3,806,297.33</b>	

Includes District Expenses

This balance includes one-time fund balances



- Colleges are held accountable for revenue and expenses.
- Salaries and benefits will always be a large percentage of the budget

o Holding Account Balances (Fund 11 & 12)

Norco College Holding Accounts										
6.30.23										
SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 22/23 Adopted Budget	FY 22/23 Revised Budget	FY 22/23 Rev/Exp Net of Abatements	Uncommitted / Unrealized	Estimated Carryover to 23/24
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	-	-	-	-
993	OT	N	11	1000	sabbatical Holding account	77,495	77,495	-	77,495	-
566	A	Y	11	1000	Annual Commissions rec'd from B&N	96,211	96,211	(1,135)	97,346	97,346
560	OT	Y	11	1000	College Fund Balance 1% Contingency	-	510,558	-	510,558	510,558
567	OT	Y	11	1000	One-time District set aside allocation	3,320,672	5,516,477	-	5,516,477	5,516,477
610	OT	Y	11	1000	Solar Project District	-	854,727	854,727	-	-
728	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	7,430	7,430	-	7,430	7,430
563	A	Y	11	1000	Annual Commissions rec'd from Follett	505,406	505,406	3,931	501,475	501,475
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	135,732	135,732	24,554	111,178	111,178
746	OT	Y	11	1000	Annual Funding with carry over	1,667	1,667	1,667	-	-
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,051,880	1,051,880	84,115	967,765	967,765
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	239,161	239,161	52,213	186,948	186,948
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	445,471	445,471	97,788	347,683	347,683
568	OT	Y	11	1000	Facilities Fees Revenue	241,401	241,401	66,690	174,711	174,711
997	OG	Y	11	1000	To/From Permanently Funded Positions	969,360	969,360	-	969,360	528,243
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj 5110	15,615	15,615	-	15,615	7,615
797	OT	Y	11	1000	Indirect Cost Recovery ( at 83%)	2,427,843	3,341,472	285,244	3,056,228	3,056,228
Fund 11- Unrestricted						<b>9,535,344.00</b>	<b>14,010,063.00</b>	<b>1,469,793.94</b>	<b>12,540,269.06</b>	<b>12,013,657</b>

FUND 11 & 12 SOFTWARE AND EQUIPMENT PURCHASES FY 22/23					
Object	Description	Adopted Budget	Revised Budget	Rev/Expenses Net of Abatements	Balance as of 6/30/23
5649	Computer Software Maint/Lic	469,050.00	1,076,361.00	583,024.69	493,336.31
5890	Other Services	5,439,916.00	3,169,135.00	1,126,115.46	2,043,019.54
6226	Remodel Projects	-	33,133.00	11,799.21	21,333.79
6227	Fixtures & Fixed Equip	76,119.00	189,697.00	116,797.42	72,899.58
6481	Equipment Additional \$200-49999	1,060,357.00	996,448.00	206,345.95	790,102.05
6482	Equip Additional \$5000 >	443,671.00	1,332,292.00	883,742.69	448,549.31
6485	Comp Equip Additional \$200-4999	779,968.00	983,370.00	269,491.90	713,878.10
6486	Comp Equip Additional \$5000	59,029.00	82,978.00	72,615.65	10,362.35
Total		8,328,110.00	7,863,414.00	3,269,932.97	4,593,481.03

Norco Expenditures FY 2022/23 (Fund 12)				
Description	Revised Budget FY 22/23	Actuals 6/30/23	Balance	%
Academic Salaries	4,925,588	3,537,387.46	1,388,200.54	16%
Classified Salaries	9,228,406	5,353,444.56	3,874,961.44	24%
Benefits	4,916,441	3,500,258.17	1,416,182.83	16%
Supplies and Materials	1,941,675	627,782.94	1,313,892.06	3%
Other Operating Expenses and Services	9,471,495	3,746,782.08	5,724,712.92	17%
Capital Outlay	9,894,235	1,887,986.40	8,006,248.60	8%
Other Outgoing	2,567,868	3,845,066.08	(1,277,198.08)	17%
<b>Total amounts</b>	<b>42,945,708</b>	<b>22,498,707.69</b>	<b>20,447,000.31</b>	<b>100%</b>
<b>TOTAL SALARIES AND BENEFITS</b>		<b>12,391,090</b>	<b>55.07%</b>	
<b>TOTAL NON PERSONNEL EXPENSES</b>		<b>10,107,618</b>	<b>44.93%</b>	



○ List of Grants: Instructional Equipment & Lottery Funds (Fund 12)

LOTTERY FUNDS			INSTRUCTIONAL EQUIPMENT FUNDS		
FY 22/23	Total Carryover from 21/22	397,857.46	FY 22/23	Carryover from FY 21/22	309,445
	Actual Revenue 22/23	791,433.08		Original Revenue FY 22/23	917,359
	Total expenditures FY 22/23	490,556.18		Adj to FY 22/23 revenue (Actual Revenue \$180,013)	(737,346)
FY 23/24	Carryover to FY 23/24	698,734.36	FY 23/24	Total expenditures	(380,473)
	FY 23/24 Estimated Revenue	478,815.00		Carryover to FY 23/24	108,986
	Total Available funds FY 23/24	1,177,549.36		FY 23/24 Estimated Revenue	8,452
			Total Available funds FY 23/24	117,438	

- FY 23/24 allocation for SM and IE funding was \$28,172
- Chancellor’s office provided flexibility to COVID-19 Block Grant, Student Retention & Enrollment Outreach and PP&IE.
- Schedule Maintenance carryover amount: \$331,331 after a reduction of \$1,720,474 to the FY 22/23 allocation.
- Instructional Equipment carryover amount: \$108,986 after a reduction of \$737, 346 to the FY 22/23 allocation.
- Carryover balance will be used for schedule maintenance, equipment breakdown, emergency projects, etc.

FY2022-2023				
SPP	Description	Revised Budget	Actual Expenses	Carryover to FY 23/24
123	HEERF III American Rescue Plan MSI	729,669.00	729,669.00	-
179	HEERF III American Rescue Plan	3,650,442.00	3,477,442.00	173,000.00
260	HEERF II Institutional	195,956.00	195,956.00	-
261	HEERF II MSI	131,731.00	131,731.00	-
		4,707,798.00	4,534,798.00	173,000.00

- HEERF funding is currently earmarked for HVAC project to upgrade fan motors in various buildings throughout campus.
- FY 22/23 Adopted Budget Update
  - FY 2023-24 Credit, Resident FTES Target is 30,282
  - COLA at 8.22% has been included
  - Step/Column/Professional Growth has been included
  - PERS increase has been included
  - Adjustments to health insurance have been included
  - Challenges and Opportunities:
    - Recovery of COVID-19 Enrollment Decline and Sunsetting of ECA
    - Economic Recession Possibility/Reduction in State Apportionment (Prop 98)
    - Multi-Year Rate Increases for STRS and PERS
- Budget Allocation Model Revision Update
  - Fair - Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
  - Equitable - Resources will be distributed in a manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
  - Transparent - Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.

- BAM “To Do” Tasks in 2023-24
  - Develop a treatment for “District Operations” costs – In progress
  - Analyze/implement budget development improvements that allow for planning - In progress
  - Analyze strategic programs/considerations that impact the cost of an FTES - In Progress
  - Further consider the “Comprehensive College” allocation - In progress
  
- BAM Tasks Completed:
  - Establish the “Exchange Rate” (mean or median) for discipline categories. (Task was completed, Median rate established)
  - Model revenue flow through the revised BAM- determine true impacts to the college. (Task was completed)
  - Analyze and justify “Unique” disciplines (Task was completed in 2022/23)

Revised BAM FY 2022-23 FINAL BUDGET FY 20/21 MEDIAN				Revised BAM FY 2023-24 FINAL BUDGET FY 21/22 MEDIAN			
<b>22/23 Revenue Allocation</b>				<b>23/24 Revenue Allocation</b>			
Direct Instructional, Academic Affairs, Student Services, Business Services and Other Costs				Direct Instructional, Academic Affairs, Student Services, Business Services and Other Costs			
<b>Norco College</b>				<b>Norco College</b>			
Total FTES	6,685			Total FTES	6,952		
Direct Instructional & Academic Affairs Costs	37,615,224			Direct Instructional & Academic Affairs Costs	45,729,771		
Student Services, Business Services, and Other	17,907,084			Student Services, Business Services, and Other	15,187,779		
Total Norco College	\$ 55,522,308	21.763%		Total Norco College	\$ 60,917,550	21.764%	
<b>Moreno Valley College</b>				<b>Moreno Valley College</b>			
Total FTES	6,448			Total FTES	6,706		
Direct Instructional & Academic Affairs Costs	38,783,115			Direct Instructional & Academic Affairs Costs	46,815,644		
Student Services, Business Services, and Other	17,271,170			Student Services, Business Services, and Other	14,648,437		
Total Moreno Valley College	\$ 56,054,285	21.971%		Total Moreno Valley College	\$ 61,464,081	21.960%	
<b>Riverside City College</b>				<b>Riverside City College</b>			
Total FTES	15,985			Total FTES	16,624		
Direct Instructional & Academic Affairs Costs	100,729,941			Direct Instructional & Academic Affairs Costs	121,199,029		
Student Services, Business Services, and Other	42,818,293			Student Services, Business Services, and Other	36,316,043		
Total Riverside City College	\$ 143,548,234	56.266%		Total Riverside City College	\$ 157,515,072	56.276%	
	\$ 255,124,828				\$ 279,896,703		
	Total FTES	29,117			Total FTES	30,282	
	Direct Instructional & AA Costs	177,128,280			Direct Instructional & AA Costs	213,744,444	
	SS, BS, Other	77,996,548			SS, BS, Other	66,152,259	
		255,124,828				279,896,703	
***District Expenses/Revenue Included in College Allocation***							
<b>FY 23/24 Assumptions:</b>							
Assumed Median district-wide cost for STEM, LA, CTE, SS, BS and Other							
Assumed Actual Cost for Unique Programs							

- BAM Percentage Split:
  - FY 21/22
    - NC 21.894%
    - MVC 22.712%
    - RCC 55.394%
  - FY 22/23 split
    - NC 21.763%
    - MVC 21.971%
    - RCC 56.266%
  - FY 23/24
    - NC 21.764%
    - MVC 21.960%
    - RCC 56.276%



- NC FY 22/23 Proposed Expenditure Plan (One-time funds)

NORCO COLLEGE PROPOSED FY 2023/24 EXPENDITURE PLAN (ONE-TIME FUNDS)		AMOUNT	Other Funds	Notes
FY 2022/23 Carryover Holding Accounts		\$ 11,473,128		Balance does not include SPP 993 and 997
BAM Contingency	1% of Estimated 22/23 Expenditures per BAM requirement	\$ 510,954		NC expenditures \$51,095,420
Guided Pathways	GP Faculty Leads	\$ 250,000		
Guided Pathways	Pathmaker GP software	\$ 45,000		
Guided Pathways	General Counseling hours	\$ 185,000		
Guided Pathways	Welcome information booth	\$ 150,000		
Guided Pathways	Wayfinding	\$ 97,000	\$ 221,000	
Guided Pathways	School Reorganization to 8 schools (department chairs)	\$ 60,000		
Special Admit/Dual Enrollment	Dual Enroll.com software	\$ 38,000		
Technology	Technology Replacement Program- AV Equipment Replacements/Upgrades, Desktop refresh/licenses	\$ 200,000		
Technology	2nd floor Library Computer Refresh	\$ 142,000		
Facilities:	Facilities Operations/Dept Operations	\$ 100,000		
Facilities:	Match for Center for Human Performance & Kinesiology	\$ 6,200,000		
Facilities:	Third Street Upgrade Repairs	\$ 300,000		
Facilities:	Tree Trimming	\$ 36,545		
Facilities:	Solar Buy Down \$854,727	\$		Funded in 22/23
Facilities:	Access Control replacement (CRC, Soccer field)	\$ 120,000		
Facilities:	Theater carpet replacement	\$ 18,100		
Facilities:	CSS building waterproofing	\$ 38,000		
Facilities:	HUM 208/209 Fume Hood Upgrade	\$ 30,000		
Facilities:	Stokoe Operational Expenses 23/24	\$ 28,500		
Facilities:	Stairs Decals Replacement	\$ 2,800		
Facilities:	STEM 300 - Classroom Conversion	\$ 2,348		
Facilities:	Art Gallery Conversion	\$ 3,130		
Safety:	Safety Supplies/Training	\$ 8,000		
Safety:	Emergency Preparedness/Safety Initiatives	\$ 41,665		
Safety:	Evacuation and fire signs college wide	\$ 29,063		
Prof. Development	Professional Development	\$ 22,633		Includes carryover \$2,633
Personnel	Personnel Expenses/other operating expenses (SPP SPP 797 ongoing expenses)	\$ 595,262		
Personnel	HEERF IDC ( OT Personnel Cost, and Scaling GP into subsequent years)	\$ 1,407,065		
Personnel	Reading/Writing Center Staffing hours	\$ 25,000		
Program Review	22/23 PR Resource Requests	\$ 125,000		
Marketing	Marketing Initiatives	\$ 80,000		
Marketing	Outreach	\$ 30,000		
Athletics	NIL	\$ 1,400		
Athletics	Increased Conference Fees	\$ 9,000		
Athletics	Athletic Training Facility	\$ 60,000		
Athletics/Personnel	Coaches & Stipends	\$ 65,000		
Other	Commencement additional expenses	\$ 70,000		
Other	Contingency for College Operational Emergencies	\$ 346,663		
<b>Total FY 23/24 Proposed Expenditure Plan Fund 11</b>		<b>\$ 11,473,128</b>		
		<b>Other Funds</b>	<b>\$ 221,000</b>	

#### 4. Information Items

##### 4.1 Accreditation Update to all leadership councils simultaneously via zoom – Haley Ashby

- The process and timeline for the development of the Norco College Midterm Report was introduced to the college community on December 8, 2022, as an agenda item for College Council. The College Council represents all constituent groups at Norco College. An accreditation update for the Midterm Report was also presented to the Academic Senate on December 5, 2022.
- The accreditation co-chairs began collecting evidence and developing the report in collaboration with the individuals and groups associated with report sections beginning in March 2023. A full draft of the Midterm Report was completed by August 2023 and was shared with the entire college community via email. To facilitate broad understanding, dialogue, and participation the report was presented as a first read at Academic Senate on September 11, 2023, and College Council on September 14, 2023.
- A revised draft was distributed to the college community via email on September 21, 2023. The revised report will be presented for a second read and approval at Academic Senate on October 2, 2023, and College Council on October 12, 2023.
- The final draft will be discussed at District Strategic Planning Council on October 27, 2023, and then presented to the Chancellor’s Cabinet on November 6, 2023.
- The Norco College Midterm Report is then scheduled to be presented to the Board of Trustees Regular / Committee Meeting on January 10, 2024, and finally the Board of Trustees Regular Meeting on January 24, 2024.
- An overview of the document was given and all employees are encouraged to provide their valuable feedback! You have the opportunity to do so until October 12.
- The final report is due in March 2024.

#### **4.2 Technology Committee Charter Status Update – David Schlanger/Michael Collins**

- David Schlanger reported that in reviewing the past Technology Committee Charter, it was determined that the deliverables, such as the technology plan development, technology surveys, resource requests, etc. are operational in nature, and fall under areas that oversee technology or other areas of the college.
- After much thought and discussion, it is currently the recommendation not to renew the Technology Committee Charter at this time.
- It was stated that over the last two years, the Technology Committee has discussed how our reliance on technology has greatly increased and has also reported on the need to prioritize technology and determine roles within technology-related work.
- They will continue to encourage open dialog and feedback throughout the year, directly with the college community.
- Regular assessment and analysis in campus technology, will continue to be monitored and will be recommended that the various areas work directly with the District TSS/IMC entities as needed.
- Comment: If there is not going to be one body focused directly on technology, we need to ensure it doesn't fall through the cracks moving forward.
- The Technology Committee can always meet ad-hoc as needed when working with the District and the College in developing future Technology plan, hosting open forums, etc. There is always a way of developing a new charter in the future, but at this time the 2021/22 Technology Committee Charter has expired and the committee will no longer convene.
- The chartering process is detailed of the current Strategic Planning and Governance Manual.
  - Page 72: Chartered groups dissolve upon their nonrenewal or completion of the required deliverables.

#### **4.3 Bookstore Contract Update – Michael Collins**

- Last fiscal year, a workgroup was convened of district-wide constituents to initiate and review an RFP (request for proposal) for the book store contract.
- After detailed research and interviews, Barnes & Nobel Bookstore has been selected to take over the district contract which is currently scheduled to go to the Board of Trustees meeting for approval in October.
- A transition plan is currently being developed, with the target soft-opening scheduled for December 4. This date would ensure continued support students/faculty during finals.
- Follett Bookstore is deeply thanked for their partnership, and we are grateful to Manager Amy Fudge for all her hard work and dedication to Norco College.

#### **4.4 Grants Report – Gustavo Ocegüera**

- A detailed handout was provided to the councilmembers for review prior to the meeting.

### **5. Good of the Order**

- None

### **6. Adjournment: 2:07 pm**

#### **Fall 2023 and Spring 2024 Meeting Dates:**

\*Sept 28 \*Oct 26 \*Nov 16 (Note: Moved up 1 week due to holiday)

\*Feb 22 \*Mar 28 \*Apr 25 \*May 23

# **Business Services Managers and Area Leads Program Review Resource Request Prioritization Process**

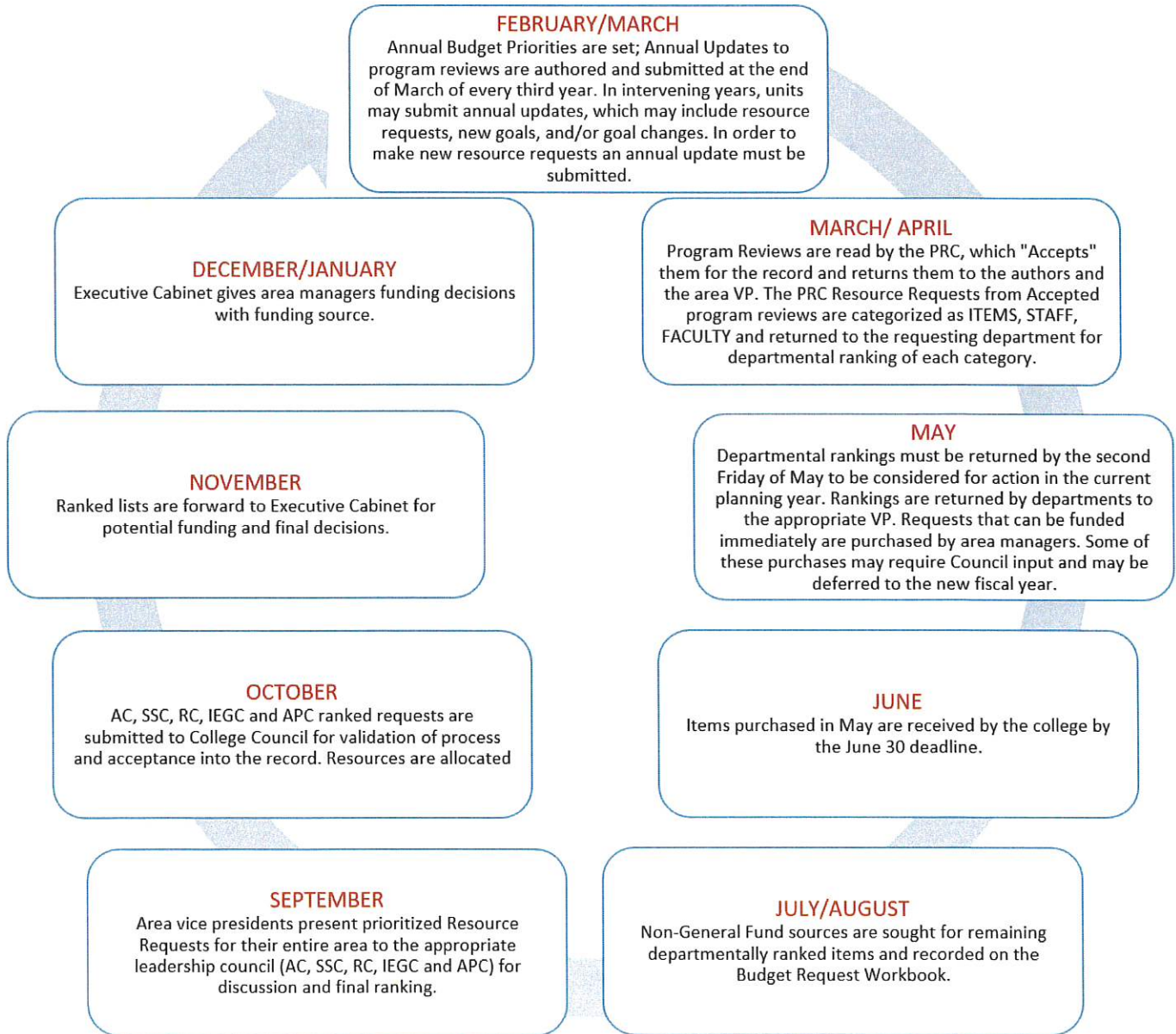
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    - Staff
    - Budget
  - Tip: because the mgrs/area leads have already met with their staff and initially ranked their requests in column G...this will be used to help break any ties as needed.
  
4. The finalized draft ranking of the BS resource request spreadsheet will then be provided to the Norco College Resource Council members and placed on the September agenda for review, discussion, and recommendation approval. Note: Ranking managers will be invited to attend to answer any questions from council members as needed.
  
5. The Resource Council recommendations for Business Services resource requests will then be sent forward to the College Council for their recommendation approval at their October meeting.
  
6. The approved recommendations are then sent to the Executive Cabinet for funding consideration.

## Program Review and Resource Request Prioritization Timeline

Program Reviews for all programs (instructional disciplines, programs of study, special programs, administrative areas, and student services) are completed in March at the beginning of each 3-year cycle.

Each year by mid-semester of spring, programs may elect to complete an Annual Update, which consists of updated goals and resource requests based on the evolving needs of the program. The following graphic depicts the annual cycle by which annual resources are prioritized and acted upon.



# ITEMS - Business Services

ITEMS - Business Services													PRIORITY: 5=Very; High 4=High; 3=Medium; 2=Low; 1=Very Low; 0=NA									
Unit	Cycle	\$ Amount Requested	Resource Type	Request related to EMP goal or Assessment?	Potential Funding Source(s)	2023 Department Ranking Priority	What resources do we already have?	What resources do you need?	The evidence to support this request can be found in:	Funding Status	Notes 2021-22	2022-23 Notes	Please summarize how this request supports one or more EMP Goals, Equity goals, your program plans or goals, and/or is supported by outcomes assessment data. (New to 2023-24 update)	To what extent does this request support one or more EMP GOALS?	To what extent does this request support a PROGRAM REVIEW GOAL?	To what extent does this request support student SAFETY or COMPLIANCE?	To what extent is this request supported by OUTCOMES ASSESSMENT DATA?	DEPT RANKING Highest Rank = 10 Second Highest= 8 Third Highest= 6 Fourth Highest= 4 Fifth Highest= 2 Sixth Highest= 0	Rubric Total	Council Rank	2022-2023 Resource Request Final Status	2023-24 Notes
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$40,000.	ITEM: Technology	EMP Goal 12	Instructional Equipment Allocation	1	ATEC 109 - A/V upgrades	ATEC 109 - A/V upgrades Complete AV systems in classroom (DL)	Program Review: Part 2				Audio and Video system is at the end of life cycle and needs critical upgrades to all A/V systems and components for technology to function in this classroom. (DL)	3	3	3	5	10	24	1		New Request
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$20,000.	ITEM: Equipment, Services, Software, Furniture	EMP Goal 10	Lottery Instructional Supplies, Instructional Equipment Allocation, Department Regular Fund, Other/None	1	We currently have a number of AED units across the campus	Funding to replace batteries and pads for AED units and additional updates across the campus (JCS)					Funding to replace batteries and pads for AED units across the campus. Purchase additional AED units for the early childhood center project. Additionally, add stop the bleed kits to AED locations to support compliance with Assembly Bill 2260, &ldquo;Emergency Response: Trauma Kits.&rdquo; This legislation requires the installation of trauma bleeding control kits in newly constructed public and private buildings throughout the state. This funding will help to support college accreditation IIB standard and promote a positive workplace safety culture for the student&#39;s faculty, staff, and guests to the College.(JCS)	3	3	5	1	10	22	2	In Progress	New Request
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$141,186.	ITEM: Technology	EMP Goal 12	Instructional Equipment Allocation	1	IT - 124: (30) student lab computers that are up for refresh.	IT - 124: Computer lab upgrade as machines are past refresh date (30) computers needed. (JCT)	Program Review: Part 1				In order to remain up to date with current&nbsp;technology trends and provide&nbsp;modern technology learning spaces, computer equipment must be replaced every (5) years. We&nbsp;ensure the resources we provide our students are able to keep up with the demand of emerging technologies such as software, endpoint management, and hardware requirements. (JCT)	3	3	3	3	10	22	2	No Action- Insufficient funding	Last years final ranking: 5
<a href="#">Program Review - Administrative: Business Services</a>	2021 - 2024	\$100,000.	ITEM: Equipment, Technology, Services, Software, Furniture	EMP Goal 10	General Fund	2	The existing water circulation pumps for the Hot water system that supplies hot water to the HVAC heating system of several buildings have reached the end of their life cycle and are in need of replacement. (SM/TB)	Installation of new hot water circulation pumps for the Hot water system that supplies the necessary hot water to the HVAC heating system in multiple buildings needs to be replaced to insure continued function of building heating and to avoid interruption of classes. New pumps and drive systems will increase efficiency and reduce energy consumption and costs. Objectives: 10.1, 10.2, 10.9, 10.10 (SM/TB)	Program Review: Part 1	No Action- Insufficient funding	NA	Possible 2023-24 schedule maintenance		3	3	3	5	8	22	4	No Action- Insufficient funding	Last years final ranking: 6
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$30,000.	ITEM: Technology	EMP Goal 12	Instructional Equipment Allocation	2	ATEC 209 - A/V upgrades	ATEC 209 - A/V upgrades Complete AV systems in classroom (DL)	Program Review: Part 2				Audio and Video system is at the end of life cycle and needs critical upgrades to all A/V systems and components for technology to function in this classroom. (DL)	3	3	3	4	8	21	5		New Request
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$100,000.	ITEM: Equipment, Services, Software, Furniture	EMP Goal 9, EMP Goal 10	General Fund, Department Regular Funding, Other/None	2	District risk is supporting some small like keyboards until they run out of budget. The individual departments currently cover the costs of chairs, desks etc.. this funding will help provide ergonomic support and relieve the burden to the individual departments.	Funds to address employee ergonomic needs, such as furniture, and other ergonomic related items. (JCS)	Program Review: Part 1				Funds to address employee ergonomic needs, such as furniture, and other ergonomic related items. This long-term investment in our employees and their overall health will help with their well-being, as well as their physical and mental health. Funding now could save the district from turnover, health care, and absenteeism costs. This funding will help to support college accreditation III, B to &ldquo;assure safe and sufficient&hellip;are constructed and maintained to assure access, safety, security, and a healthful learning and working environment&rdquo;, and promote a positive workplace safety culture. (JCS)	3	3	3	2	8	19	6		New Request
<a href="#">Program Review - Administrative: Business Services</a>	2021 - 2024	\$80,000.	ITEM: Equipment, Technology, Services, Software, Furniture	EMP Goal 10	General Fund	3	The Library, Art Gallery, HUM, ST, CRC and Theater buildings do not have security alarm systems which not only makes them vulnerable to vandalism and theft but also reduces the safety of our students and staff. (SM/TB)	Installation of security alarm system in the Library, Art Gallery, HUM, ST, CRC and Theater buildings to increase security of our campus and the safety of our students and staff. (SM/TB)	Program Review: Part 1	No Action- Insufficient funding	NA	N/A		3	3	4	3	6	19	7	No Action- Insufficient funding	Last years final ranking: 8
<a href="#">Program Review - Administrative: Business Services</a>	2021 - 2024	\$100,000.	ITEM: Instructional supplies	EMP Goal 10	Instructional Equipment Allocation, Department Regular Fund, Other/None, Lottery Instructional Supplies	3	The District and local departments provide limited resources and funding for ergonomic assessments and needs of employees typically as an accommodation after an injury or claim. The goal is to be proactive even more now as employees return to the college. (JC)	Funding to provide ergonomic chairs and related accessories as needed after assessment (Est 400 FTE X \$250 per). (JC)	Program Review: Part 1	No Action- Insufficient funding	N/A	Chair and other prices have increased since initial request I would recommend a change to \$500 per person		3	3	4	3	6	19	7	No Action- Insufficient funding	Last years final ranking: 7
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$30,000.	ITEM: Technology	EMP Goal 12	Instructional Equipment Allocation	3	ATEC 204 - A/V upgrades	ATEC 204 - A/V upgrades Complete AV systems in classroom (DL)	Program Review: Part 2				Audio and Video system is at the end of life cycle and needs critical upgrades to all A/V systems and components for technology to function in this classroom. (DL)	3	3	3	3	6	18	9		New Request
<a href="#">Program Review - Administrative: Business Services</a>	2021 - 2024	\$1,000,000.	ITEM: Equipment, Technology, Services, Software, Furniture	EMP Goal 10	General Fund		Old and outdated HVAC chillers that have reached their life cycle end (SM/TB)	New HVAC Chillers in F1 plant and relocation of F1 chillers to F2 in order to replace the old chillers. Objectives 10.1, 10.2, 10.9 & 10.11 (SM/TB)	Program Review: Part 1	No Action- Insufficient funding	Items - New HVAC Chillers in F1. Revise budget to \$1,000,000 (S. Marshall)			4	4	5	5	0	18	10	In Progress	Last years final ranking: 2
<a href="#">Program Review - Administrative: Business Services</a>	2022 - 2023 Update	\$175,000.	ITEM: Equipment, Services, Software, Furniture	EMP Goal 12, EMP Goal 11	Instructional Equipment Allocation	4	N/A	IMS- AV upgrades to classrooms - ITEC 128, ITEC 108, ITEC 210, ITEC 208, ATEC 109 Critical Augrades (DL)	Assessment Review	No Action- Insufficient funding	N/A	N/A		3	3	3	4	4	17	11		New Request

<a href="#">Program Review - Administrative Business Services</a>	2023 - 2024 Update	\$70,000.	ITEM: Equipment, Services, Software, Furniture	EMP Goal 9, EMP Goal 10	Lottery Instructional Supplies, General Fund, Other/None	4	Limited amount of emergency supplies many are outdated and needing replacemnt.	Funds to purchase/update emergency supplies (ICS)	Program Review: Part 1	Purchase/update supplies used in the event of an emergency. Some of these major categories are: (Food and water, First aid, Shelter, Communication, Light, Tools, Hygiene and sanitation). Mitigation of supplies now allows Norco College to be proactive and prepared to respond to emergencies. The aim is to reduce the harmful effects of all hazards, including disasters. This funding will help to support college accreditation IIB standard and promote a positive workplace safety culture for the student, faculty, staff, and guests to the College (ICS)	2	2	3	2	4	13	12	New Request			
<a href="#">Program Review - Administrative Business Services</a>	2023 - 2024 Update	\$8,000.	ITEM: Technology	EMP Goal 12, EMP Goal 11	Instructional Equipment Allocation	5	CG/Titlet (NG and DL)	CG/Titlet - for producing graphics on the video feeds directly from CSS 217. This system enables lower third graphics that includes titles, backgrounds and graphics for streaming content and recording. (NG and DL)	Program Review: Part 2	The estimated cost is roughly \$7 - \$8k. The LiveBoard Mini is used to enhance, if needed, the production value of any potential future presentations/productions that will be held in CSS 217. (NG)	3	3	3	2	2	13	13	New Request			
<a href="#">Program Review - Administrative Business Services</a>	2021 - 2024	\$19,000.	ITEM: Equipment, Technology, Services, Software, Furniture	EMP Goal 10	General Fund	4	We do not currently have a Turf Groomer (tractor) for the care and regular maintenance of the Soccer Field turf. (SM/TB)	Turf Groomer (Tractor) for the care and regular maintenance of the Soccerfield turf. (SM/TB)	Program Review: Part 1	No Action-Insufficient funding	N/A	N/A	1	1	4	1	4	11	14	No longer needed	Last years final ranking: 9
<a href="#">Program Review - Administrative Business Services</a>	2021 - 2024	\$90,000.	ITEM: Equipment, Technology, Services, Software, Furniture	EMP Goal 10	General Fund	5	Light duty tractor with backhoe attachment (SM/TB)	Full sized backhoe to increase maintenance and repair capabilities (SM/TB)	Program Review: Part 1	No Action-Insufficient funding	NA	Quote needed	1	1	1	1	2	6	15	No Action-Insufficient funding	Last years final ranking: 10
<del><a href="#">Program Review - Administrative Business Services</a></del>	<del>2023 - 2024 Update</del>	<del>\$10,000.</del>	<del>ITEM: Equipment, Services, Software, Furniture</del>	<del>EMP Goal 10, EMP Goal 12</del>	<del>General Fund</del>	<del>Delete per JC/TSS</del>	<del>{1} Broken down golf cart.</del>	<del>{1} New or fixed golf cart with a long bed. (ICT)</del>	<del>Program Review: Part 1</del>	<del>This aligns with either EMP Goal 10 by enhancing our transportation capabilities or EMP Goal 12 by adjusting our needs to meet our operational demands. TSS often needs to transport large amounts of equipment across campus. (ICT)</del>											<del>Remove per TSS 7/3/23</del>
<del><a href="#">Program Review - Administrative Business Services</a></del>	<del>2021 - 2024</del>	<del>\$80,682.</del>	<del>ITEM: Technology</del>	<del>EMP Goal 12</del>	<del>Instructional-Equipment-Allocation, General-Fund</del>	<del>2</del>	<del>Existing computer lab. (TJC)</del>	<del>STEM 122-Computer lab upgrade due to the life-cycle of the machines (16) computers in total. (TJC)</del>	<del>Program Review: Part 1</del>	<del>No Action-Insufficient funding</del>	<del>N/A</del>	<del>N/A</del>									<del>Completed / Funded</del>

# STAFF - Business Services

STAFF - Business Services											PRIORITY: 5=Very; High 4=High; 3=Medium; 2=Low; 1=Very Low; 0=NA											
Unit	Cycle	\$ Amount Requested	Resource Type	Request related to EMP goal or Assessment?	Potential Funding Source(s)	2023 Department Ranking Priority	What resources do we already have?	What resources do you need?	The evidence to support this request can be found in:	Funding Status	2021-22 Notes	2022-23 Notes	Please summarize how this request supports one or more EMP Goals, Equity goals, your program plans or goals, and/or is supported by outcomes assessment data. (New to 2023-24 Update)	To what extent does this request support one or more EMP GOALS?	To what extent does this request support a PROGRAM REVIEW GOAL?	To what extent does this request support student SAFETY or COMPLIANCE?	To what extent is this request supported by OUTCOMES ASSESSMENT DATA?	DEPT RANKING Highest Rank= 10 Second Highest= 8 Third Highest= 6 Fourth Highest= 4 Fifth Highest= 2 Sixth Highest= 0	Rubric Total	COUNCIL RANK	2022-23 Resource Request Final Status	2023-24 Notes
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$159,107.	STAFF: Classified Professional, Confidential, Manager	EMP Goal 11	General Fund	1	FTA and Accounting Services Clerk	Financial Technical Analyst Position (EA)	Program Review: Part 1			The ERP implementation will demand additional attention and the budget office will need budget support to monitor the&nbsp;&nbsp;&nbsp;Covid 19 Block grant as well as all different categorical grants and new grants &nbsp;&nbsp;&nbsp;(EA)	4	4	4	4	10	26	1		New Request	
<a href="#">Program Review - Administrative: Business Services</a>	2021 - 2024	\$90,000.	STAFF: Classified Professional, Confidential, Manager	EMP Goal 9,EMP Goal 10	General Fund	1	We currently have 1 Grounds Person, 1 Irrigation Repair Tech and 1 Grounds Caretaker for the Soccer Field (SM/TB)	Due to the increase in landscaped area by the addition of the Veterans Resource Center and the shortage of Grounds Personnel and additional Grounds person is needed to maintain the Campus in an acceptable manner. Objectives: 9.1, 10.2, 10.4, 10.9 (TB)	Program Review: Part 1	No Action-Insufficient funding	Reduced To \$90,000 per S. Marshall 3-18-2022	N/A	4	4	3	4	10	25	2	No Action-Insufficient funding	Last years final ranking: 1	
<a href="#">Program Review - Administrative: Business Services</a>	2023 - 2024 Update	\$115,374.	STAFF: Classified Professional, Confidential, Manager	EMP Goal 9	General Fund	1	(2) Information Technology Analyst and (1) Computer Helpdesk Technician	Additional (1) Information Technology Analyst (ICT)	Program Review: Part 1		Resources Council voted to combine the 2 Helpdesk positions into one, as this position would be services both areas of IT and IMC at Norco. 9/22/22	EMP Goal 9 - Objective 9.1:&nbsp;&nbsp;&nbsp;Plan and advocate for the funding augmentations needed to meet staff requirements to achieve the vision for a more comprehensive college. (ICT)	4	4	3	3	10	24	3	No Action-Insufficient funding	Last years final ranking: 3	

# BUDGET - Business Services

BUDGET - Business Services														PRIORITY: 5=Very; High 4=High; 3=Medium; 2=Low; 1=Very Low; 0=NA								
Unit	Cycle	\$ Amount Requested	Resource Type	Request related to EMP goal or Assessment?	Potential Funding Source(s)	2023 Department Ranking Priority	What resources do we already have?	What resources do you need?	The evidence to support this request can be found in:	Funding Status	2021-22 Notes	2022-23 Notes	Please summarize how this request supports one or more EMP Goals, Equity goals, your program plans or goals, and/or is supported by outcomes assessment data. (New to 2023-24 update)	To what extent does this request support one or more EMP GOALS?	To what extent does this request support a PROGRAM REVIEW GOAL?	To what extent does this request support student SAFETY or COMPLIANCE?	To what extent is this request supported by OUTCOMES ASSESSMENT DATA?	DEPT RANKING Highest Rank = 10 Second Highest= 8 Third Highest= 6 Fourth Highest= 4 Fifth Highest= 2 Sixth Highest= 0	Rubric Total	COUNCIL RANK	2022-23 Resource Request Final Status	2023-24 Notes
<a href="#">Program Review - Administrative- Business Services</a>	2023 - 2024 Update	\$250,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	General Fund,Other/None	1	Existing Emergency Phones tower (blue phone) locations to the Campus	Funding to upgrade our existing Emergency Phone towers to the district standard "Code Blue system". (JCS)	Program Review: Part 1				Re-evaluate and upgrade the existing Emergency Phone (blue phone) locations across the campus, upgrade to the "Code Blue" District standard. Project will address ADA and path of travel issues. This will also include a new local server for our campus. This funding will help to support college accreditation III. B to "assure safe and sufficient" are constructed and maintained to assure access, safety, security, and a healthful learning and working environment. Requested funding via the program review process and maintain this request for funding to address ongoing annual safety needs, and work on multi-year phased projects.	5	5	5	3	10	28	1		New Request
<a href="#">Program Review - Administrative- Business Services</a>	2023 - 2024 Update	\$200,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	Other/None,General Fund	1	Existing Access Road	Repaving and Installation of bollard system (TB)	Program Review: Part 1				The existing access road between ST & IT is severely damaged and in need of replacement this is a huge safety concern because it is a tripping hazard, serves as our emergency entry point, and pedestrian walkway. Additionally, we recommend installing a new bollard system to the access roadway to prevent UBER, LYFT and or any unauthorized vehicles from entering the campus and causing potential injury to students, faculty, staff and or guest.	4	4	5	4	10	27	2	In Progress	New Request
<a href="#">Program Review - Administrative- Business Services</a>	2021 - 2024	\$10,000.	BUDGET: Request Ongoing Funding (Professional Development, Department or Program Support, Outreach, Marketing)	EMP Goal 9,EMP Goal 12	General Fund	1	Current IMS budget is insufficient to meet the needs of the department. (DL)	IMS budget augmentation for A/V maintenance plan and repairs. (DL)	Program Review: Part 1	No Action-Insufficient funding	NA	N/A		4	4	3	3	10	24	3	No Action-Insufficient funding	Last years final ranking: 2
<a href="#">Program Review - Administrative- Business Services</a>	2021 - 2024	\$20,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	General Fund	2	The existing carpeting in the Theater has reached the end of it's life cycle and is in need of replacement. (SM/TB)	The replacement of the carpet in the viewing area of the Theater is required to insure the safety of students and staff along with the general maintenance and appearance of the Theater to our Community. (SM/TB)	Program Review: Part 1	No Action-Insufficient funding	NA	Fund in 2022/23 (Winter)		4	4	4	4	8	24	4	In Progress	Last years final ranking: 4
<a href="#">Program Review - Administrative- Business Services</a>	2023 - 2024 Update	\$80,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	General Fund,Other/None,Department Regular Funding	2	HAWK pedestrian crosswalk system is in place.	Funding to upgrade the existing HAWK pedestrian crosswalk system and speed cushions/tables. (JCS)	Program Review: Part 1				Funding this upgrade/repair of the HAWK pedestrian crosswalk system could include adding a center tower of lights on 3rd street. Vehicles driving in the center lanes on 3rd street may not see the pedestrian light when vehicles are backed up or stopped. These backups and stopped vehicles are common during drop-off and pickup times at the High School. Part of this funding will also be used to purchase and install speed cushions/tables to slow down traffic at key points.	4	3	5	4	8	24	4		New Request
<a href="#">Program Review - Administrative- Business Services</a>	2023 - 2024 Update	\$75,000.	BUDGET: Request Ongoing Funding (Professional Development, Department or Program Support, Outreach, Marketing)	EMP Goal 10,EMP Goal 12	General Fund,Other/None,Library Instructional Supplies,Department Regular Funding	3	One time finds that are requested from the VP of BS annually.	Funding of a Department budget for Safety and Emergency Planning. (JCS)	Program Review: Part 1				An ongoing guaranteed funded budget to address annual training, safety and needs. Funding will provide the ability to support multi-year phased risk reduction and safety related projects. Funding will provide evidence of Norco colleges' commitment to the accreditation III. B standard. "assure safe and sufficient" are constructed and maintained to assure access, safety, security, and a healthful learning and working environment.	4	4	4	4	6	22	6		New Request
<a href="#">Program Review - Administrative- Business Services</a>	2023 - 2024 Update	\$450,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	Other/None,General Fund	4	Existing Plumbing Infrastructure	Upgrade building Plumbing Infrastructure (TB)	Program Review: Part 1				The existing plumbing infrastructure has reached its lifecycle and in need of upgrades before a complete system failure would result in shutting down the plumbing system that serves the campus. This would cause disruption to programs, and campus operations.	5	5	5	3	4	22	7		New Request



<a href="#">Program Review - Administrative - Business Services</a>	2021 - 2024	\$40,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	General Fund	3	Paving seal coat and striping in Parking lot D has reached the end of it's life cycle and is in need of repair in order to reduce damage by weed growth and vehicle traffic. Failure to complete repairs will only result in higher repair costs in the future. (SM/TB)	Crack repair/filling, seal coating and restriping of Parking lot D for the regular maintenance and keep of the paving surface. This extends the life cycle of the paving surface and increases safety and use of the parking lot by staff and students. Objectives: 10.1, 10.2, 10.9, 10.10, 10.11 (SM/TB)	Program Review: Part 1	No Action-Insufficient funding	NA	Tie broken by using department preference	4	4	4	2	6	20	8	In Progress	Last years final ranking: 10	
<a href="#">Program Review - Administrative - Business Services</a>	2021 - 2024	\$75,000.	BUDGET: Request Ongoing Funding (Professional Development, Department or Program Support, Outreach, Marketing)	EMP Goal 12	Department Regular Funding, General Fund	4	The Safety and Emergency Planning Coordinator currently has a fixed pool of one time funding to address the safety needs of the college. (JC)	To support college accreditation IIB Standard I am requesting an ongoing general funded department budget to better support the college safety programs. With a guaranteed funding source we can address ongoing annual safety needs and work on multi-year phased projects that will provide for the student's faculty staff and guests to the College. (JC)	Program Review: Part 1	No Action-Insufficient funding	N/A	N/A	4	4	5	2	4	19	9	No Action-Insufficient funding	Last years final ranking: 1	
<a href="#">Program Review - Administrative - Business Services</a>	2021 - 2024	\$20,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	General Fund	5	The existing domestic isolation valve throughout campus do not function and as a result do not allow for the isolation of sections of the water loop for repairs and maintenance. To complete repair to the water line, the water to the entire campus must be shut down and this can cause the interruption of classes. (SM/TB)	Installation of new isolation water valves for the domestic water system to allow the isolation of the water loop for the completion of repairs and maintenance. Having functioning isolation valve will reduce the risk of classes, instruction and the operation of the campus. Objectives: 10.1, 10.2, 10.9, 10.11 (SM/TB)	Program Review: Part 1	No Action-Insufficient funding	More information was needed	2022/23 Scheduled Maintenance Project	4	4	5	4	2	19	10	No Action-Insufficient funding	Last years final ranking: 5	
<a href="#">Program Review - Administrative - Business Services</a>	2023 - 2024 Update	\$45,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	Department Regular Funding, General Fund, Other/None	5	We have existing road signs and infrastructure	Funding to replace road signs across the campus (JCS)	Program Review: Part 1				Many of the signs (stop, speed limit, fire lane, turn lane, pedestrian crossing, handicap, etc...) across the campus are fading or sun-bleached and need to get replaced. Replacing these signs/posts will provide for better pedestrian and road safety across the campus.	4	4	4	4	2	18	11		New Request
<a href="#">Program Review - Administrative - Business Services</a>	2021 - 2024	\$20,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	General Fund	7	Fire water supply loop isolation valves are non-operational (SM/TB)	Replacement of the non-operations isolation valves for the Fire Water loop that goes throughout the campus and supplies the buildings. The new valves are need in the event there is a break that needs to be isolated so the entire campus does not need to be shutdown and classes interrupted. Objectives 10.1, 10.2, 10.9, 10.11 (SM/TB)	Program Review: Part 1	No Action-Insufficient funding	NA	N/A	4	4	5	4	0	17	12	No Action-Insufficient funding	Last years final ranking: 3	
<a href="#">Program Review - Administrative - Business Services</a>	2023 - 2024 Update	\$900,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	Other/None, General Fund	9	Existing HVAC system/units	Upgrades to HVAC system/units (TB)	Program Review: Part 1				The existing HVAC system for the Library building has reached its lifecycle and is need of upgrades. Although the facilities team on a regular basis change out filters, pulley&#39;s, and small parts. It will not survive another 5-20 years. It is facilities goal to to improve our campus energy efficiency footprint and upgrading our campus&nbsp;HVAC mechanical systems systematically will aid in reaching that goal of&nbsp;energy efficiency.	4	4	4	5	0	17	13		New Request
<a href="#">Program Review - Administrative - Business Services</a>	2023 - 2024 Update	\$800,000.	BUDGET: Facilities Building, Remodel	EMP Goal 10	Other/None, General Fund	8	The existing HVAC mechanical system in place	Energy Efficient HVAC upgrades - Humanities (TB)	Program Review: Part 1				The existing HVAC system for the Humanities building has reached its lifecycle and in&nbsp;need of upgrades. Although the facilities team on a regular basis change out filters, pulley&#39;s, and parts. That is to help maintain the equipment in an preventative way. But the existing units will not survive another 5-20 years. It is facilities goal to improve our campus energy efficiency footprint and upgrading our campus&nbsp;HVAC mechanical systems systematically will aid in reaching that goal of&nbsp;energy efficiency campus wide.	4	4	4	4	0	16	14		New Request



A circular wreath of various botanical illustrations surrounds a central white circle. The wreath includes green ferns, a red leaf, a green leaf, a yellow flower, a purple flower, and a green leaf with a red vein. The central white circle contains the text "Barbara Moore and Phu Tran" and "Memorial Proposal".

Barbara Moore and Phu  
Tran

# Memorial Proposal

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# Precedent

While Norco is a young college, we have had few deaths and each one has been significant to us.

It has become our practice to memorialize those who were in active service with us when they passed.

Phu Tran passed in 2017 and a memorial was not made. Barbara Moore passed in June of this year.





# Barbara

Barbara understood animals better than people, she always said. When you would ask her how she was, she would tell you about Winston or Fire Dancer, who had been her horses.





# Phu

Phu was a skilled horticulturalist and loved origami. When you got to know him, he would tease you like a sibling. Both Barbara and I enjoyed that status. For this reason, I propose a joint memorial.



# Hitching post and Apple Tree



# Potential Locations behind ST



Near the West Walkway

Fire access issues



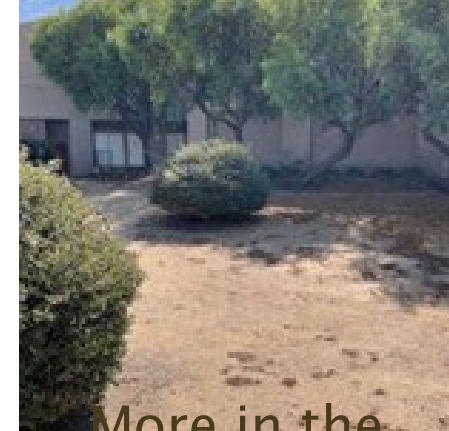
More towards the theater

On the West side



Directly below their Offices

North side of the building



More in the middle

With greater clearances





# Costs

	Materials	Plaque	Long Term care
Hitching Post	\$100.00	\$300.00	College
Apple Tree	\$200.00	\$300.00	College

# Resource Council September 28, 2022

**TOPICS:**

- **FY 22/23 End-of-Year Budget Performance Report (Handout)**
- **Holding Account Balances (Fund 11 & 12) (Handout)**
  
- **List of Grants - (Fund 12)- (Handout)**
  - **Instructional Equipment (Fund 12)**
  - **Lottery Funds (Fund 12)**
  
- **FY 22/23 Adopted Budget Update**
- **Budget Allocation Model Revision update**
- **NC FY 22/23 Proposed Expenditure Plan (one-time funds)**

**Presenters: Dr. Michael T. Collins, VP Business Services**

**Esmeralda Abejar, MBA, Director, Business Services**



FY 22/23  
District Office Expenses

Includes District Office Expenses per BAM  
\$7,652,026.11

School	EXX
	Sum of Rev/ Exp
Object Code	Net of Abatements
1101	452,206.27
2101	3,112,960.25
3101	2,046,817.96
4101	43,702.57
5101	1,263,838.61
6101	50,051.94
7101	682,448.51
<b>Grand Total</b>	<b>7,652,026.11</b>

# FY 22/23 Budget Performance Report

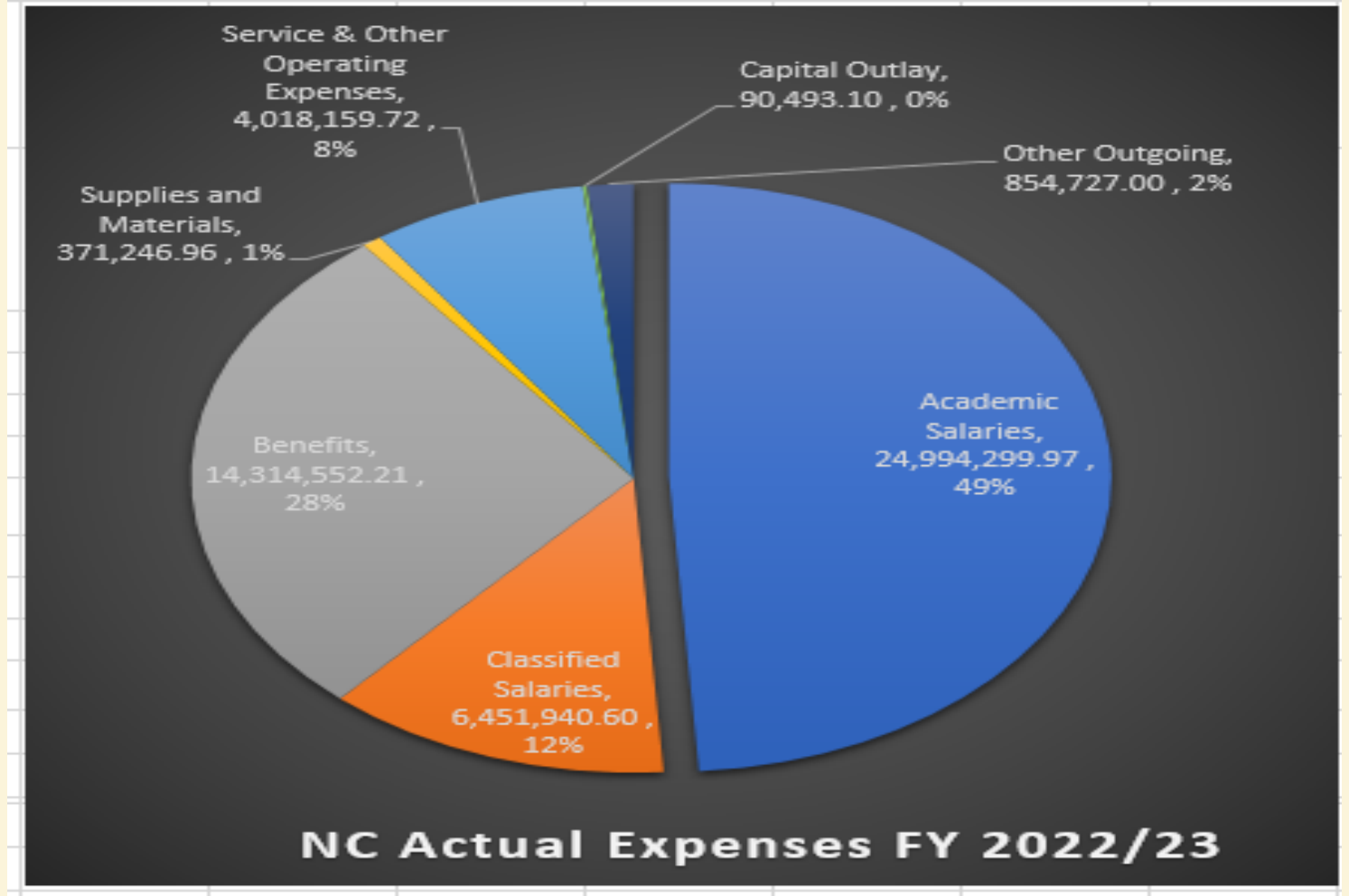
Fund 11				
Description	Revised Budget FY 22/23	Actuals 6/30/23	Balance	% Actual Expense of Total NC Expenses
Academic Salaries	24,356,078.00	24,994,299.97	(638,221.97)	48.9%
Classified Salaries	6,740,503.00	6,451,940.60	288,562.40	12.6%
Benefits	13,304,539.00	14,314,552.21	(1,010,013.21)	28.0%
<b>Total Salaries &amp; Benefits</b>	<b>44,401,120</b>	<b>45,760,793</b>	<b>(1,359,673)</b>	<b>89.56%</b>
Supplies and Materials	709,015	371,246.96	337,768.04	0.7%
Service & Other Operating Expenses	15,249,526	4,018,159.72	11,231,366.28	7.9%
Capital Outlay	1,339,355	90,493.10	1,248,861.90	0.2%
Other Outgoing	854,727	854,727.00	-	1.7%
<b>Total Non-Salary</b>	<b>18,152,623</b>	<b>5,334,627</b>	<b>12,817,996</b>	<b>10.4%</b>
<b>Total Budgeted Expenses (includes holding accts)</b>	<b>62,553,743.00</b>	<b>51,095,419.56</b>	<b>11,458,323.44</b>	<b>100.0%</b>
Year-End- District Expenses BAM		7,652,026		
<b>Grand Total</b>	<b>62,553,743.00</b>	<b>58,747,445.67</b>	<b>3,806,297.33</b>	

Includes District Expenses

This balance includes one-time fund balances

Handout

# NC FUND 11 Actual Expenses 6/30/2023



<b>TOTAL SALARIES AND BENEFITS</b>	<b>45,760,792.78</b>	<b>89.56%</b>
<b>TOTAL NON PERSONNEL EXPENSES</b>	<b>5,334,626.78</b>	<b>10.44%</b>

# 22/23 End-of-Year Budget Performance Report

- Part Time & Overload, Academic, *Inst. Salaries*.
  - Budget \$7,834,140.00
  - Actual \$9,525,452.43
- 13xx's accounts overspent by **\$-1,691,312.43**

		Prior Year 2021-22	Current Year 2022/23	Actuals		%
Object	Object Description	Actual	Revised Budget	YTD 06/30/23	Balance	Used
1330	INSTRUCTORS, PART TIME FALL	2,455,229.86	2,417,087.00	2,615,082.48	(197,995.48)	108.19%
1331	<i>INSTRUCTORS, PART TIME SUMMER (ODD YR)</i>	296,298.30	569,834.00	829.44	569,004.56	0.15%
1332	INSTRUCTORS, PART TIME WINTER	378,243.43	569,243.00	627,382.55	(58,139.55)	110.21%
1333	INSTRUCTORS, PART TIME SPRING	1,976,144.23	2,007,755.00	2,491,962.87	(484,207.87)	124.12%
1334	<i>INSTRUCTORS, PART TIME SUMMER (EVEN YR)</i>	275,552.59	50,350.00	827,465.85	(777,115.85)	1643.43%
1335	INSTRUCTORS, FULL TIME OVERLOAD FALL	675,615.40	466,433.00	706,492.28	(240,059.28)	151.47%
1336	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (EVEN YR)</i>	675,625.36	36,544.00	770,803.32	(734,259.32)	2109.25%
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	597,069.76	598,925.00	679,062.66	(80,137.66)	113.38%
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	537,882.86	422,541.00	684,294.45	(261,753.45)	161.95%
1339	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)</i>	-	395,687.00	-	395,687.00	0.00%
1360	INSTRUCTORS, SUBSTITUTES	57,495.69	-	86,908.95	(86,908.95)	
1370	INSTRUCTORS, EXTRA DUTY	41,652.48	97,102.00	25,880.00	71,222.00	26.65%
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	5,369.72	202,639.00	9,287.58	193,351.42	4.58%
13xx	PT & Overload, Academic, Inst Salary	7,972,179.68	7,834,140.00	9,525,452.43	(1,691,312.43)	121.59%

## Part Time & Overload, Academic, *Non-Inst. Salaries.*

- Budget 610,530.00
  - Actual 423,006.46
- 
- Budget % used 69.29%.

Object	Object Description	Prior Year 2021-22	Current Year 2022/23	Actuals	Balance	%
		Actual	Revised Budget	YTD 06/30/23		Used
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	718,090.09	410,193.00	186,228.80	223,964.20	45.40%
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS /	2,929.65	9,126.00	31,908.92	(22,782.92)	349.65%
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	-	-	214.77	(214.77)	
1479	EXTRA DUTY STIPENDS	104,571.31	117,078.00	158,173.93	(41,095.93)	135.10%
1490	ACADEMIC SPECIAL PROJECTS	21,251.01	74,133.00	46,480.04	27,652.96	62.70%
14xx	PT & Overload, Academic, Non-Inst Salary	846,842.06	610,530.00	423,006.46	187,523.54	69.29%



Norco College Holding Accounts

6.30.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 22/23 Adopted Budget	FY 22/23 Revised Budget	FY 22/23 Rev/Exp Net of Abatements	Uncommitted / Unrealized	Estimated Carryover to 23/24
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	-	-	-	-
993	OT	N	11	1000	sabbatical Holding account	77,495	77,495	-	77,495	-
566	A	Y	11	1000	Annual Commissions rec'd from B&N	96,211	96,211	(1,135)	97,346	97,346
560	OT	Y	11	1000	College Fund Balance 1% Contingency	-	510,558	-	510,558	510,558
567	OT	Y	11	1000	One-time District set aside allocation	3,320,672	5,516,477	-	5,516,477	5,516,477
610	OT	Y	11	1000	Solar Project District	-	854,727	854,727	-	-
728	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	7,430	7,430	-	7,430	7,430
563	A	Y	11	1000	Annual Commissions rec'd from Follett	505,406	505,406	3,931	501,475	501,475
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	135,732	135,732	24,554	111,178	111,178
746	OT	Y	11	1000	Annual Funding with carry over	1,667	1,667	1,667	-	-
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,051,880	1,051,880	84,115	967,765	967,765
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	239,161	239,161	52,213	186,948	186,948
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	445,471	445,471	97,788	347,683	347,683
568	OT	Y	11	1000	Facilities Fees Revenue	241,401	241,401	66,690	174,711	174,711
997	OG	Y	11	1000	To/From Permanently Funded Positions	969,360	969,360	-	969,360	528,243
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj 5110	15,615	15,615	-	15,615	7,615
797	OT	Y	11	1000	Indirect Cost Recovery ( at 83%)	2,427,843	3,341,472	285,244	3,056,228	3,056,228
Fund 11- Unrestricted						<b>9,535,344.00</b>	<b>14,010,063.00</b>	<b>1,469,793.94</b>	<b>12,540,269.06</b>	<b>12,013,657</b>

Holding account balances.  
Handout



FUND 11 & 12 SOFTWARE AND EQUIPMENT PURCHASES FY 22/23

Object	Description	Adopted Budget	Revised Budget	Rev/Expenses Net of Abatements	Balance as of 6/30/23
5649	Computer Software Maint/Lic	469,050.00	1,076,361.00	583,024.69	493,336.31
5890	Other Services	5,439,916.00	3,169,135.00	1,126,115.46	2,043,019.54
6226	Remodel Projects	-	33,133.00	11,799.21	21,333.79
6227	Fixtures & Fixed Equip	76,119.00	189,697.00	116,797.42	72,899.58
6481	Equipment Additional \$200-49999	1,060,357.00	996,448.00	206,345.95	790,102.05
6482	Equip Additional \$5000 >	443,671.00	1,332,292.00	883,742.69	448,549.31
6485	Comp Equip Additional \$200-4999	779,968.00	983,370.00	269,491.90	713,878.10
6486	Comp Equip Additional \$5000	59,029.00	82,978.00	72,615.65	10,362.35
Total		8,328,110.00	7,863,414.00	3,269,932.97	4,593,481.03

FY 22/23 Expenses  
\$3,269,932.97

**Norco Expenditures FY 2022/23  
(Fund 12)**

Description	Revised Budget FY 22/23	Actuals 6/30/23	Balance	%
Academic Salaries	4,925,588	3,537,387.46	1,388,200.54	16%
Classified Salaries	9,228,406	5,353,444.56	3,874,961.44	24%
Benefits	4,916,441	3,500,258.17	1,416,182.83	16%
Supplies and Materials	1,941,675	627,782.94	1,313,892.06	3%
Other Operating Expenses and Services	9,471,495	3,746,782.08	5,724,712.92	17%
Capital Outlay	9,894,235	1,887,986.40	8,006,248.60	8%
Other Outgoing	2,567,868	3,845,066.08	(1,277,198.08)	17%
<b>Total amounts</b>	<b>42,945,708</b>	<b>22,498,707.69</b>	<b>20,447,000.31</b>	<b>100%</b>
<b>TOTAL SALARIES AND BENEFITS</b>		<b>12,391,090</b>		<b>55.07%</b>
<b>TOTAL NON PERSONNEL EXPENSES</b>		<b>10,107,618</b>		<b>44.93%</b>

Fund 12 covered 21.31% of Actual total institutional salaries and benefits in 22/23, compared to 19.25% in 21/22 and 19.16% in 20/21.

NC Total Salaries and Benefits	58,151,882.97	Fund 11 and 12
Fund 11	45,760,792.78	78.69%
Fund 12	12,391,090.19	21.31%

- What % of total revenue did fund 12 provide? = **40.71%**
- What percentage of Institutional budgeted salaries and benefits came from fund 12? = **30%**

**FY 22/23 SUMMARY OF GRANTS AND CATEGORICAL FUNDING**

6/30/2023

Row Labels	Adopted Budget	Revised Budget	Actuals	Uncommitted Balance
<b>Federal - Allocation - Non-Competitive - Non-Renewable</b>	<b>4,707,798.00</b>	<b>4,707,798.00</b>	<b>4,534,798.00</b>	<b>173,000.00</b>
SPP 123 - HEERF III AMERICAN RESCUE PLAN - MSI	729,669.00	729,669.00	729,669.00	-
SPP 179 - HEERF III AMERICAN RESCUE PLAN	3,650,442.00	3,650,442.00	3,477,442.00	173,000.00
SPP 260 - HIGHER EDUCATION EMERGENCY RELIEF FUND (HEERF) II - INSTITUTIONAL	195,956.00	195,956.00	195,956.00	-
SPP 261 - HIGHER EDUCATION EMERGENCY RELIEF FUND (HEERF) II - MSI	131,731.00	131,731.00	131,731.00	-
<b>Federal - Allocation - Non-Competitive - Renewable</b>	<b>359,774.00</b>	<b>359,774.00</b>	<b>305,047.85</b>	<b>54,726.15</b>
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	10,818.05	25,158.95
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	290,100.98	33,696.02
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	-	-	4,128.82	(4,128.82)
<b>Federal - Competitive - One Time</b>	<b>1,814,515.00</b>	<b>1,882,962.00</b>	<b>1,088,668.51</b>	<b>794,293.49</b>
SPP 103 - HERE TO CAREER	52,293.00	52,293.00	6,981.84	45,311.16
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	-	38,947.00	8,321.19	30,625.81
SPP 136 - SOLANO CC - CADENCE	6,586.00	6,586.00	-	6,586.00
SPP 225 - STEM ENGINEERING PATHWAYS	186,138.00	186,138.00	132,856.77	53,281.23
SPP 227 - CA SPACE GRANT - FUND D	-	9,500.00	888.52	8,611.48
SPP 271 - NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION	548,872.00	548,872.00	371,671.70	177,200.30
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	825,912.00	825,912.00	453,804.27	372,107.73
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	-	20,000.00	-	20,000.00
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	194,714.00	194,714.00	114,144.22	80,569.78
<b>Federal - Competitive-Renewal</b>	<b>3,105,788.00</b>	<b>3,245,745.00</b>	<b>2,198,347.88</b>	<b>1,047,397.12</b>
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	291,058.00	291,058.00	241,458.63	49,599.37
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	352,638.00	352,638.00	247,221.05	105,416.95
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	309,720.00	309,720.00	211,459.95	98,260.05
SPP 135 - UPWARD BOUND - CORONA HIGH SCHOOL 17/22	109,023.00	109,023.00	109,022.56	0.44
SPP 188 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 17/22	129,782.00	129,782.00	129,781.80	0.20
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	432,610.00	432,610.00	150,310.67	282,299.33
SPP 272 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL	-	-	(4,240.89)	4,240.89
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	527,473.00	527,473.00	202,970.92	324,502.08
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	366,261.00	366,261.00	288,686.59	77,574.41
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	297,600.00	297,600.00	195,793.15	101,806.85
SPP 370 - PERKINS - TITLE I-C	238,051.00	378,008.00	375,658.42	2,349.58
SPP 730 - VETERANS EDUCATION	4,940.00	4,940.00	3,616.67	1,323.33
SPP 366 - TANF (TEMPORARY ASSISTANCE TO NEEDY FAMILIES)	46,632.00	46,632.00	46,608.36	23.64
<b>Local-Competitive Grant -One Time</b>	<b>73,759.00</b>	<b>123,759.00</b>	<b>57,542.04</b>	<b>66,216.96</b>
SPP 134 - CACT-SEMINARS	2,722.00	2,722.00	-	2,722.00
SPP 158 - EQUITY TRANSFER INITIATIVE	6,350.00	6,350.00	6,350.00	-
SPP 228 - REACH GRANT	25,000.00	25,000.00	-	25,000.00
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	30,000.00	30,000.00	7,721.99	22,278.01
SPP 248 - LUMINA FOUNDATION	-	50,000.00	37,500.00	12,500.00
SPP 341 - CALIFORNIA SPACE GRANT CONSORTIUM- FUND C	9,687.00	9,687.00	5,970.05	3,716.95
<b>Private - Competitive Grant-One Time</b>	<b>8,000.00</b>	<b>8,000.00</b>	<b>6,316.12</b>	<b>1,683.88</b>
SPP 195 - NORCO COLLEGE INDUSTRY AND INCLUSION	8,000.00	8,000.00	6,316.12	1,683.88
<b>State - Categorical - Allocation - Non- Grant Funded- One Time</b>	<b>1,839,934.00</b>	<b>5,410,605.00</b>	<b>1,756,312.51</b>	<b>3,654,292.49</b>
SPP 104 - ZERO TEXTBOOK COST PROGRAM	-	20,000.00	17,847.30	2,152.70
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	342,748.00	342,748.00	324,787.72	17,960.28
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	87,941.00	88,941.00	12,514.72	76,426.28
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	46,301.00	46,301.00	-	46,301.00
SPP 187 - WORKFORCE DEVELOPMENT PRG - FY 19/20	500,000.00	500,000.00	500,000.00	-
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP	-	59,692.00	-	59,692.00
SPP 268 - COVID BLOCK GRANT	-	3,487,499.00	63,301.68	3,424,197.32
SPP 380 - STRONG WORKFORCE PROGRAM LOCAL 21/22	822,136.00	822,136.00	785,625.30	36,510.70
SPP 387 - AB 86 ADULT EDUCATION BLOCK GRANT 21/22	40,808.00	43,288.00	52,235.79	(8,947.79)
<b>State - Categorical - Allocation - Non- Grant Funded- Ongoing</b>	<b>11,366,686.00</b>	<b>15,442,191.00</b>	<b>9,259,532.02</b>	<b>6,182,658.98</b>
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	3,271,442.00	3,271,442.00	3,089,372.52	182,069.48
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	183,530.00	183,530.00	97,423.57	86,106.43

**FY 22/23 SUMMARY OF GRANTS AND CATEGORICAL FUNDING**

6/30/2023

Row Labels	Adopted Budget	Revised Budget	Actuals	Uncommitted Balance
SPP 044 - RETENTION & ENROLLMENT OUTREACH	359,095.00	1,144,383.00	198,691.07	945,691.93
SPP 045 - NEXTUP (CAFYES)	387,741.00	387,741.00	285,142.16	102,598.84
SPP 050 - VETERANS SERVICES- VETERANS PROGRAM	32,251.00	32,251.00	32,251.00	-
SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	718,219.00	718,219.00	584,811.25	133,407.75
SPP 060 - EOPS	1,081,912.00	1,081,912.00	818,022.64	263,889.36
SPP 061 - EOPS CARE	114,653.00	114,653.00	66,893.18	47,759.82
SPP 067 - SFAA - CAPACITY (old term Augmentation)	391,231.00	391,231.00	361,535.04	29,695.96
SPP 069 - SFAA - BASE (old term BFAP)	92,083.00	92,083.00	86,884.21	5,198.79
SPP 071 - LIBRARY SERVICES PLATFORM	7,841.00	7,841.00	7,841.00	-
SPP 075 - INSTRUCTIONAL EQUIPMENT	309,445.00	1,226,804.00	380,472.53	846,331.47
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	-	378,098.00	14,458.35	363,639.65
SPP 114 - BASIC NEEDS CENTERS	495,678.00	495,678.00	253,545.63	242,132.37
SPP 141 - FINANCIAL AID TECHNOLOGY	69,922.00	69,922.00	34,279.24	35,642.76
SPP 143 - GUIDED PATHWAYS 22/26	-	316,557.00	213.15	316,343.85
SPP 150 - MENTAL HEALTH SUPPORT	314,080.00	314,080.00	241,765.33	72,314.67
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	109,162.00	109,162.00	105,476.81	3,685.19
SPP 180 - DSP&S	1,066,102.00	1,146,856.00	1,088,037.72	58,818.28
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	20,522.00	20,522.00	(17,146.46)	37,668.46
SPP 294 - Strong Workforce Program Local 22/23	-	965,322.00	13,719.18	951,602.82
SPP 344 - STRONG WORKFORCE PROGRAM LOCAL 20/21	119,648.00	119,648.00	119,647.78	0.22
SPP 345 - STRONG WORKFORCE PROGRAM REGIONAL 20/21	-	119,198.00	119,197.83	0.17
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	500,000.00	500,000.00	94,271.36	405,728.64
SPP 367 - CAL WORKS	285,802.00	285,802.00	260,476.45	25,325.55
SPP 381 - STRONG WORKFORCE PROGRAM REGIONAL 21/22	435,437.00	435,437.00	323,455.20	111,981.80
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	16,134.00	16,134.00	125.94	16,008.06
SPP 735 - LOTTERY	876,643.00	876,643.00	490,556.18	386,086.82
<b>State - Non-Categorical - Competitive - Grant Funded - One Time</b>	<b>653,526.00</b>	<b>729,738.00</b>	<b>400,213.26</b>	<b>329,524.74</b>
SPP 033 - FOSTER YOUTH DUAL ENROLLMENT PROJECT	-	35,000.00	9,130.46	25,869.54
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	238,103.00	238,103.00	144,426.36	93,676.64
SPP 213 - RISING SCHOLARS NETWORK	154,000.00	154,000.00	85,297.46	68,702.54
SPP 218 - LGBTQ+	65,222.00	65,222.00	4,542.97	60,679.03
SPP 232 - CALIFORNIA COLLEGE PATHWAYS FUND GRANT	50,000.00	50,000.00	42,360.76	7,639.24
SPP 242 - CALIFORNIA LOW-COST AUTO INSURANCE PROGRAM	-	1,500.00	1,500.00	-
SPP 244 - HRTP (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	-	35,000.00	-	35,000.00
SPP 247 - EEIC TSNE UPLIFT PROJECT	69,623.00	69,623.00	56,492.13	13,130.87
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD	-	1,212.00	-	1,212.00
SPP 270 - COLLEGE FELLOWS	76,578.00	76,578.00	52,963.12	23,614.88
SPP 277 - UPLIFT CA - PK-3 EARLY CHILDHOOD SPECIALIST INSTRUCTION CREDENTIAL PREP PROGRAM	-	3,500.00	3,500.00	-
<b>State - Non-Categorical - Competitive - Grant Funded - Ongoing</b>	<b>131,638.00</b>	<b>1,823,840.00</b>	<b>126,316.87</b>	<b>1,697,523.13</b>
SPP 196 - LAEP - GENERAL ADMIN AND ACTUAL REVENUE	-	1,686,654.00	-	1,686,654.00
SPP 226 - INVENTION AND INCLUSIVE INNOVATION (i3) INITIATIVE	125,000.00	125,000.00	114,437.09	10,562.91
SPP 249 - UMOJA COMMUNITY EDUCATION FOUNDATION	6,638.00	6,638.00	6,331.62	306.38
<b>State-Appropriation</b>	<b>9,211,296.00</b>	<b>9,211,296.00</b>	<b>2,765,612.63</b>	<b>6,445,683.37</b>
SPP 094 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 2	2,000,000.00	2,000,000.00	376,283.66	1,623,716.34
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	4,988,225.00	4,988,225.00	166,257.64	4,821,967.36
SPP 192 - NEW WORKFORCE DEVELOPMENT CENTER	1,000,000.00	1,000,000.00	1,000,000.00	-
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)	1,223,071.00	1,223,071.00	1,223,071.33	(0.33)
<b>Grand Total</b>	<b>33,272,714.00</b>	<b>42,945,708.00</b>	<b>22,717,166.63</b>	<b>20,228,541.37</b>

# Lottery and Instructional Equipment

LOTTERY FUNDS		
FY 22/23	Total Carryover from 21/22	397,857.46
	Actual Revenue 22/23	791,433.08
	Total expenditures FY 22/23	<u>490,556.18</u>
FY 23/24	Carryover to FY 23/24	698,734.36
	FY 23/24 Estimated Revenue	478,815.00
	Total Available funds FY 23/24	1,177,549.36

INSTRUCTIONAL EQUIPMENT FUNDS		
FY 22/23	Carryover from FY 21/22	309,445
	Original Revenue FY 22/23	917,359
	Adj to FY 22/23 revenue (Actual Revenue \$180,013)	(737,346)
	Total expenditures	(380,473)
FY 23/24	Carryover to FY 23/24	108,986
	FY 23/24 Estimated Revenue	8,452
	Total Available funds FY 23/24	117,438

- FY 23/24 allocation for SM and IE funding was \$28,172.
- Chancellor's office provided flexibility to Covid-19 Block Grant, Student Retention & Enrollment Outreach and PP&IE.
- Schedule Maintenance carryover amount \$331,331 after a reduction of \$1,720,474 to the FY 22/23 allocation.
- Instructional Equipment carryover amount \$108,986 after a reduction of \$737,346 to the FY 22/23 allocation

# HEERF FUNDING

FY2022-2023				
SPP	Description	Revised Budget	Actual Expenses	Carryover to FY 23/24
123	HEERF III American Rescue Plan MSI	729,669.00	729,669.00	-
179	HEERF III American Rescue Plan	3,650,442.00	3,477,442.00	173,000.00
260	HEERF II Institutional	195,956.00	195,956.00	-
261	HEERF II MSI	131,731.00	131,731.00	-
		<b>4,707,798.00</b>	<b>4,534,798.00</b>	<b>173,000.00</b>

[HEERF Quarterly Reports](#)

Extension granted 12/31/2024

# FY 2023-24 Adopted Budget Update



**Assumptions:**

- FY 2023-24 Credit, Resident FTES Target is 30,282
- COLA at 8.22% has been included
- Step/Column/Professional Growth has been included
- PERS increase has been included
- Adjustments to health insurance have been included

**Challenges and Opportunities:**

Recovery of COVID-19 Enrollment Decline and Sunsetting of ECA  
Economic Recession Possibility/Reduction in State Apportionment  
(Prop 98)  
Multi-Year Rate Increases for STRS and PERS

## Budget Allocation Model Update

The Revised Budget Allocation Model was developed to allocate resources around the following core principles:

- Fair – Resource allocation decisions will be informed by objective, predictable, verifiable, and easily accessible data and will be made in an impartial and consistent manner.
- Equitable – Resources will be distributed in an manner that adequately supports the full array of programs offered at each college while ensuring compliance with statutory and regulatory requirements; efficient and strategic use of resources is expected, and inefficiencies will not be subsidized or supported.
- Transparent – Resource allocation decisions will be made in an open and consultative manner with representative stakeholder groups and that it is simple, easy to administer and communicate as possible.

## “TO DO” Tasks in 2023-24

- Develop a treatment for “District Operations” costs – In progress
- Analyze/implement budget development improvements that allow for planning. In progress
- Analyze strategic programs/considerations that impact the cost of an FTES. In Progress
- Further consider the “Comprehensive College” allocation. In progress
- ~~Establish the “Exchange Rate” (mean or median) for discipline categories. Task Completed, Median rate established.~~
- ~~Model revenue flow through the revised BAM– determine true impacts to the college. Task completed~~
- ~~Analyze and justify “Unique” disciplines –Task completed in 2022/23~~

# Budget Allocation (BAM)

Revised BAM FY 2022-23 FINAL BUDGET FY 20/21 MEDIAN				Revised BAM FY 2023-24 FINAL BUDGET FY 21/22 MEDIAN			
22/23 Revenue Allocation				23/24 Revenue Allocation			
Direct Instructional, Academic Affairs, Student Services, Business Services and Other Costs				Direct Instructional, Academic Affairs, Student Services, Business Services and Other Costs			
<b>Norco College</b>				<b>Norco College</b>			
Total FTES	6,685			Total FTES	6,952		
Direct Instructional & Academic Affairs Costs	37,615,224			Direct Instructional & Academic Affairs Costs	45,729,771		
Student Services, Business Services, and Other	17,907,084			Student Services, Business Services, and Other	15,187,779		
Total Norco College	\$ 55,522,308	21.763%		Total Norco College	\$ 60,917,550	21.764%	
<b>Moreno Valley College</b>				<b>Moreno Valley College</b>			
Total FTES	6,448			Total FTES	6,706		
Direct Instructional & Academic Affairs Costs	38,783,115			Direct Instructional & Academic Affairs Costs	46,815,644		
Student Services, Business Services, and Other	17,271,170			Student Services, Business Services, and Other	14,648,437		
Total Moreno Valley College	\$ 56,054,285	21.971%		Total Moreno Valley College	\$ 61,464,081	21.960%	
<b>Riverside City College</b>				<b>Riverside City College</b>			
Total FTES	15,985			Total FTES	16,624		
Direct Instructional & Academic Affairs Costs	100,729,941			Direct Instructional & Academic Affairs Costs	121,199,029		
Student Services, Business Services, and Other	42,818,293			Student Services, Business Services, and Other	36,316,043		
Total Riverside City College	\$ 143,548,234	56.266%		Total Riverside City College	\$ 157,515,072	56.276%	
	\$ 255,124,828				\$ 279,896,703		
Total FTES	29,117			Total FTES	30,282		
Direct Instructional & AA Costs	177,128,280			Direct Instructional & AA Costs	213,744,444		
SS, BS, Other	77,996,548			SS, BS, Other	66,152,259		
	255,124,828				279,896,703		
***District Expenses/Revenue Included in College Allocation***							
<b>FY 23/24 Assumptions:</b>							
Assumed Median district-wide cost for STEM, LA, CTE, SS, BS and Other							
Assumed Actual Cost for Unique Programs							

# The BAM Percentage Split

## FY 21/22

- NC 21.894%
- MVC 22.712%
- RCC 55.394%

## FY 22/23 split

- NC 21.763%
- MVC 21.971%
- RCC 56.266%

## FY 23/24

- NC 21.764%
- MVC 21.960%
- RCC 56.276%



**Thank you!**





Norco College			E	FUND 11	FY 2022/23														
Fund:	11	Resource:	1000																
		Prior Year 2021-22	Current Year 2022/23		Actuals														
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 06/30/23	Balance	Used	
1337	INSTRUCTORS, FULL TIME OVERLOAD WINTER	597,069.76	598,925.00	-	-	-	-	-	-	333,456.06	334,013.88	-	-	-	11,592.72	679,062.66	(80,137.66)	113.38%	
1338	INSTRUCTORS, FULL TIME OVERLOAD SPRING	537,882.86	422,541.00	7,142.85	71.43	31.17	-	-	-	17,133.12	146,988.11	151,374.26	183,210.00	176,096.59	2,246.92	684,294.45	(261,753.45)	161.95%	
1339	<i>INSTRUCTORS, FULL TIME OVERLOAD SUMMER (ODD YR)</i>	-	395,687.00	-	-	-	-	-	-	-	-	-	-	-	-	-	395,687.00	0.00%	
1360	INSTRUCTORS, SUBSTITUTES	57,495.69	-	-	2,248.97	4,176.21	6,769.94	8,857.42	18,130.34	783.58	3,050.96	17,765.86	85.74	7,384.10	17,655.83	86,908.95	(86,908.95)		
1370	INSTRUCTORS, EXTRA DUTY	41,652.48	97,102.00	-	-	-	6,038.67	4,744.66	7,332.67	-	2,588.00	3,882.00	-	-	1,294.00	25,880.00	71,222.00	26.65%	
1371	INSTRUCTORS, LARGE LECTURE STIPENDS	5,369.72	202,639.00	-	-	-	-	2,902.48	2,854.35	-	-	-	2,176.86	1,353.89	-	9,287.58	193,351.42	4.58%	
13xx	PT & Overload, Academic, Inst Salary	7,972,179.68	7,834,140.00	336,073.16	412,005.16	176,851.81	727,283.69	760,809.01	1,215,126.85	360,442.75	1,309,736.00	1,405,874.70	199,155.87	1,233,030.26	1,389,063.17	9,525,452.43	(1,691,312.43)	121.59%	
1439	ACADEMIC - PT COUNSELORS / LIBRARIANS / COORDINATORS	718,090.09	410,193.00	82,486.69	85,916.96	28,536.30	18,355.14	14,651.91	23,507.46	(14,848.98)	(89,421.93)	63,257.47	22,970.76	91,702.19	(140,885.17)	186,228.80	223,964.20	45.40%	
1460	LONG TERM SUBSTITUTES FOR COUNSELORS / LIBRARIANS / CO	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
1469	SHORT TERM (DAILY) SUBSTITUTE COUNSELORS / LIBRARIANS /	2,929.65	9,126.00	(397.24)	1,685.36	-	1,188.77	464.70	2,289.48	-	1,591.77	9,016.56	-	1,771.11	14,298.41	31,908.92	(22,782.92)	349.65%	
1470	NONINSTRUCTIONAL SALARIES, OTHER EXTRA DUTY	-	-	-	-	-	-	-	-	-	-	-	-	-	214.77	214.77	(214.77)		
1479	EXTRA DUTY STIPENDS	104,571.31	117,078.00	6,510.38	11,434.00	12,231.59	25,933.19	20,588.75	12,986.53	10,821.18	11,839.10	31,019.75	14,337.54	16,191.83	(15,719.91)	158,173.93	(41,095.93)	135.10%	
1490	ACADEMIC SPECIAL PROJECTS	21,251.01	74,133.00	-	6,943.14	1,142.96	1,903.68	3,000.90	943.14	-	1,857.14	1,586.10	-	-	29,102.63	46,480.04	27,652.96	62.70%	
14xx	PT & Overload, Academic, Non-Inst Salary	846,842.06	610,530.00	88,599.83	105,979.46	42,625.38	47,380.78	38,706.26	39,726.61	(4,027.80)	(74,848.10)	104,879.88	37,308.30	109,665.13	(112,989.27)	423,006.46	187,523.54	69.29%	
	Academic Salaries	22,017,504.67	24,356,078.00	1,556,881.15	1,832,963.30	1,469,847.67	2,049,342.85	2,092,248.65	2,520,974.16	1,545,061.90	2,535,346.95	2,788,532.92	1,518,124.21	2,530,321.71	2,554,654.50	24,994,299.97	(638,221.97)	102.62%	
2117	CLASSIFIED FULL TIME SUPERVISOR	843.79	-	-	-	-	-	-	-	-	-	-	-	(834.79)	6,452.11	5,617.32	(5,617.32)		
2118	CLASSIFIED FULL TIME ADMINISTRATOR	790,860.57	857,618.00	60,314.76	63,344.12	63,330.54	63,330.54	63,330.54	68,075.46	78,387.34	78,493.59	78,493.59	76,652.41	31,603.34	111,956.73	837,312.96	20,305.04	97.63%	
2119	CLASSIFIED FULL TIME STAFF	4,011,544.00	4,695,531.00	381,291.39	384,977.02	410,649.36	380,954.58	377,957.30	382,240.88	366,768.51	394,592.35	383,009.54	385,443.69	207,560.37	520,410.23	4,575,855.22	119,675.78	97.45%	
2129	CLASSIFIED PERMANENT PART TIME STAFF	140,871.31	200,056.00	13,309.68	14,788.61	12,735.73	14,230.73	20,168.27	21,728.79	28,681.24	14,766.16	16,380.64	14,519.57	2,110.32	20,059.23	193,478.97	6,577.03	96.71%	
21xx	Classified, Non-Inst Reg Salary	4,944,119.67	5,753,205.00	454,915.83	463,109.75	486,715.63	458,515.85	461,456.11	472,045.13	473,837.09	487,852.10	477,883.77	476,615.67	240,439.24	658,878.30	5,612,264.47	140,940.53	97.55%	
2210	INSTRUCTIONAL CLASSIFIED FULL TIME STAFF	334,646.97	459,392.00	31,398.96	32,290.68	31,975.58	31,975.58	31,975.58	32,193.46	32,327.60	31,604.34	39,679.94	39,679.94	35,087.99	93,113.95	463,303.60	(3,911.60)	100.85%	
2220	INSTRUCTIONAL CLASSIFIED PERM PART TIME STAFF	131,249.89	122,142.00	14,995.26	12,151.44	11,449.49	18,849.76	21,424.49	13,151.44	11,449.83	15,227.79	7,999.66	(4,433.37)	4,146.52	(46,673.82)	99,392.71	22,749.29	81.37%	
22xx	Classified, Inst Aide Reg Salary	465,896.86	581,534.00	46,394.22	54,144.34	53,377.07	50,823.34	53,400.07	45,344.90	43,777.43	46,832.13	47,679.60	35,246.57	39,234.51	46,440.13	562,696.31	18,837.69	96.76%	
2331	SHORT-TERM STUDENT HELP, NON-INSTRUCTIONAL	12,352.50	50,358.00	-	1,665.00	1,973.00	1,029.30	5,353.75	4,881.50	(2,225.80)	3,193.78	830.00	15,393.30	469.70	(14,049.41)	18,514.12	31,843.88	36.77%	
2339	SHORT-TERM NONCLASSIFIED, NON-INSTRUCTIONAL	8,176.50	15,548.00	-	-	2,760.00	1,890.00	1,890.00	2,280.00	904.82	1,240.00	1,116.00	9,010.77	1,379.50	(15,547.58)	6,923.51	8,624.49	44.53%	
2349	SHORT-TERM OVERTIME, NON-INSTRUCTIONAL	59,004.13	39,462.00	1,593.50	1,400.14	7,540.51	5,826.19	690.87	301.97	928.51	(214.93)	917.11	921.56	(33,841.87)	38,409.00	24,472.56	14,989.44	62.02%	
2369	SHORT-TERM SUBSTITUTES, NON-INSTRUCTIONAL	104,865.85	176,157.00	-	10,101.78	15,259.68	14,383.44	14,128.87	8,247.15	16,122.24	11,347.06	15,803.72	19,140.22	17,990.78	29,985.18	172,510.12	3,646.88	97.93%	
2390	SHORT-TERM SPECIAL PROJECT, NON-INSTRUCTIONAL	-	692.00	-	-	-	-	-	-	-	-	-	-	-	-	-	692.00	0.00%	
2399	CLASSIFIED PRESENTERS - COMM. ED / CUSTOMIZED SOLUTION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
23xx	Non-Instructional Salary, Other	184,398.98	282,217.00	1,593.50	13,166.92	27,533.19	23,128.93	22,063.49	15,710.62	15,729.77	15,565.91	18,666.83	44,465.85	(14,001.89)	38,797.19	222,420.31	59,796.69	78.81%	
2430	SHORT-TERM STUDENT HELP, INSTRUCTIONAL	-	26,546.00	-	-	-	-	170.00	225.00	136.00	765.00	-	-	-	-	1,296.00	25,250.00	4.88%	
2431	SHORT-TERM SUMMER COACHING, INSTRUCTIONAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
2440	SHORT-TERM OVERTIME, INSTRUCTIONAL	822.09	-	-	-	-	-	-	-	-	-	-	-	(1,750.98)	1,431.43	(319.55)	319.55		
2449	SHORT-TERM NONCLASSIFIED, INSTRUCTIONAL	24,566.08	86,570.00	-	-	6,603.87	6,603.87	6,659.86	7,135.20	8,371.20	1,194.00	1,350.00	-	-	(1,294.00)	36,624.00	49,946.00	42.31%	
2469	SHORT-TERM SUBSTITUTES, INSTRUCTIONAL	9,436.67	10,431.00	-	6,183.82	-	-	-	-	-	-	-	-	2,017.04	8,758.20	16,959.06	(6,528.06)	162.58%	
24xx	Instructional Aides, Other	34,824.84	123,547.00	-	6,183.82	6,603.87	6,603.87	6,829.86	7,360.20	8,507.20	1,959.00	1,350.00	-	266.06	8,985.63	54,559.51	68,987.49	44.16%	
	Classified Salaries	5,629,240.35	6,740,503.00	502,903.55	536,604.83	574,229.76	539,073.99	543,749.53	540,460.85	541,851.49	552,209.14	545,580.20	556,328.09	265,937.92	753,011.25	6,451,940.60	288,562.40	95.72%	
3110	INSTRUCTIONAL STRS	2,317,362.10	3,251,116.00	185,693.77	223,410.19	185,788.72	272,262.56	288,542.76	342,946.05	224,840.94	381,881.98	376,417.40	187,587.93	328,326.80	47,160.46	3,044,859.56	206,256.44	93.66%	
3135	STRS, OTHER CE EMPLOYEES - EMPLOYER PAID	-	-	-	-	-	-	-	-	-	-	-	-	-	(20,289.01)	(20,289.01)	-	-	
3150	CALSTRS ON-BEHALF FOR INSTRUCTIONAL	1,851,600.50	-	-	-	-	-	-	-	-	-	-	-	-	1,308,131.97	1,308,131.97	(1,308,131.97)		
3210	INSTRUCTIONAL PERS	101,243.51	144,431.00	11,765.77	11,509.49	11,401.56	11,401.56	11,401.56	11,456.82	11,490.85	11,396.41	11,585.83	8,330.03	11,526.63	10,218.52	133,485.03	10,945.97	92.42%	
3310	INSTRUCTIONAL FICA	30,100.05	35,297.00	3,323.44	2,847.46	3,033.32	3,033.75	2,579.01	3,143.23	3,333.91	3,753.32	3,168.56	3,168.55	3,154.09	2,939.72	37,478.36	(2,181.36)	106.18%	
3315	INSTRUCTIONAL MEDICARE	243,974.07	275,058.00	15,133.70	18,700.70	15,217.03	23,284.84	23,872.44	30,271.10	18,134.00	32,430.51	33,493.80	15,917.85	31,102.73	31,235.96	288,794.66	(13,736.66)	104.99%	
3410	INSTRUCTIONAL HEALTH & WELFARE	2,013,439.27	2,385,585.00	7,558.35	7,776.30	8,472.05	220,747.12	222,967.51	225,043.12	225,043.12	229.61	465,929.51	234,985.26	236,020.50	457,770.82	2,312,543.27	73,041.73	96.94%	
3450	OPEB, TEACHERS AND AIDES	33,660.58	37,995.00	2,087.86	2,581.90	2,102.03	3,215.44	3,296.51	4,478.99	3,215.44	4,478.32	4,623.05	2,172.05	4,293.33	4,255.11	39,789.40	(1,794.40)	104.72%	
3510	INSTRUCTIONAL SUI	85,652.77	98,784.00	5,218.54	6,448.77	5,247.21	8,029.02	8,231.64	10,438.00	6,253.06	11,182.96	11,549.22	5,421.60	10,724.74	17,103.22	105,847.98	(7,063.98)	107.15%	
3610	INSTRUCTIONAL WC	269,253.70	303,937.00	16,703.03	20,654.01	16,815.84	25,723.69	26,372.40	33,433.56	20,037.96	35,825.08	36,986.43	17,374.77	34,348.14	34,063.75	318,338.66	(14,401.66)	104.74%	
	Instructional Benefits	6,946,286.55	6,532,203.00	247,484.46	293,928.82	248,077.76	567,697.98	587,263.83	660,910.87	511,638.65	481,178.19	943,753.80	474,958.04	659,496.96	1,892,590.52	7,568,979.88	(1,057,065.89)	115.87%	
3440	RETIREE BENEFITS ACAD & CLASS	449,193.62	395,084.00	-	-	41,183.05	41,183.05	41,183.05	41,183.05	41,183.05	-	79,248.22	36,52						

Norco College			E	FUND 11	FY 2022/23														
Fund:	11	Resource:	1000																
Object	Object Description	Prior Year 2021-22		Actuals												YTD 06/30/23	Balance	Used	%
		Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN				
3460	OPEB, CL EMPLOYEES	10,565.03	12,397.00	913.06	952.59	1,028.57	963.30	967.09	975.56	979.19	1,006.86	1,356.53	1,042.21	1,000.17	1,115.11	12,300.24	96.76	99.22%	
3470	OPEB, OTHER CE EMPLOYEES	11,370.63	12,334.00	1,118.73	1,204.69	957.68	998.03	1,008.42	968.21	689.93	690.13	1,051.79	932.70	1,078.48	738.93	11,437.72	896.28	92.73%	
3520	CLASSIFIED SUI	26,291.53	51,010.00	2,281.22	2,369.48	2,557.16	2,399.02	2,387.07	2,410.57	2,454.83	2,496.91	2,469.93	2,520.23	2,494.61	10,002.98	36,844.01	14,165.99	72.23%	
3530	NON - INSTRUCTIONAL SUI - (COUNSELORS / LIBRARIANS / COOR	28,998.18	41,086.00	2,789.69	2,999.87	2,382.90	2,480.97	2,506.85	2,408.31	1,721.77	1,715.75	2,618.63	2,320.94	2,685.09	7,210.73	33,841.50	7,244.50	82.37%	
3620	CLASSIFIED WC	81,748.29	99,050.00	7,279.73	7,603.32	8,200.45	7,666.79	7,721.47	7,795.59	7,813.69	8,040.98	7,924.94	8,312.88	7,970.02	7,227.77	93,557.63	5,492.37	94.45%	
3630	NON - INSTRUCTIONAL WC - COUNSELORS / LIBRARIANS / COOR	90,962.12	98,618.00	8,949.35	9,637.27	7,661.42	7,984.67	8,067.41	7,745.96	5,519.61	5,521.05	8,414.67	7,462.01	8,628.27	5,911.03	91,502.72	7,115.28	92.79%	
3910	CalSTRS On Behalf	(192.78)	-	-	-	-	-	-	-	-	-	-	-	(901.37)	806.88	-	94.49		
3920	CalSTRS On Behalf	1,852.35	-	-	-	-	-	-	-	-	-	-	-	(26,884.33)	22,694.10	(4,190.23)	4,190.23		
3930	CalSTRS On Behalf	1,296.24	-	-	-	-	-	-	-	-	-	-	-	(6,405.90)	6,208.51	(197.39)	197.39		
3939	Golden Handshake Payments	-	-	-	-	-	-	-	-	-	-	-	-	-	60,564.00	(60,564.00)			
	Non-Instructional Benefits	5,522,391.32	6,377,252.00	304,951.20	320,010.79	293,488.71	537,005.62	526,064.42	539,366.07	511,190.07	322,469.92	795,498.21	537,952.49	517,211.98	1,150,268.11	6,355,477.59	29,116.25	99.66%	
	Benefits	12,917,871.49	13,304,539.00	552,435.66	613,939.61	541,566.47	1,145,886.65	1,154,511.30	1,241,459.99	1,064,011.77	803,648.11	1,818,500.23	1,049,439.11	1,213,237.52	3,115,915.79	14,314,552.21	(1,022,960.38)	107.59%	
	Total Salaries & Benefits	40,564,616.51	44,401,120.00	2,612,220.36	2,983,507.74	2,585,643.90	3,734,303.49	3,790,509.48	4,302,895.00	3,150,925.16	3,891,204.20	5,152,613.35	3,123,891.41	4,009,497.15	6,423,581.54	45,760,792.78	(1,372,619.95)	103.06%	
4230	REFERENCE BOOKS / MATERIALS	115.28	7,030.00	-	-	-	-	-	-	-	-	-	-	(115.28)	-	(115.28)	7,145.28	-1.64%	
4320	INSTRUCTIONAL SUPPLIES	2,394.52	23,952.00	-	2,052.66	109.51	175.90	25,476.72	(20,101.27)	356.48	3,472.38	5,945.91	4,276.59	-	(44,005.98)	(22,241.10)	46,193.10	-92.86%	
4330	PERIODICALS / MAGAZINES / SUBSCRIPTIONS INCLUDING ON-LIN	-	26.00	-	-	-	-	-	-	-	-	-	-	-	-	-	26.00	0.00%	
4351	INSTRUCTIONAL MEDIA	-	1,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000.00	0.00%	
4360	TESTS	-	1,000.00	-	-	-	-	-	-	-	-	-	-	-	-	-	1,000.00	0.00%	
4510	MAINTENANCE SUPPLIES	1,903.13	2,420.00	-	399.72	-	-	-	-	-	-	-	-	838.80	223.17	-	1,461.69	60.40%	
4520	CUSTODIAL SUPPLIES	37,729.86	49,136.00	-	395.31	9,821.60	8,318.46	2,338.23	3,723.85	4,775.07	1,344.69	6,828.54	6,633.17	-	11,630.99	57,620.70	(8,484.70)	117.27%	
4530	FOUNDATIONS / GARDEN SUPPLIES	34,297.79	45,995.00	-	4,970.01	610.29	3,330.89	3,476.28	1,424.23	1,876.33	6,281.49	1,896.36	3,953.87	115.84	15,511.20	43,446.79	2,548.21	94.46%	
4540	HEALTH SUPPLIES	-	1,900.00	-	-	-	-	-	-	-	-	-	-	-	1,325.66	1,325.66	574.34	69.77%	
4555	COPY / PRINTING	15,978.00	16,956.00	-	-	813.53	341.76	6,301.92	(163.77)	(923.25)	-	-	-	-	2,529.29	7,257.65	16,157.13	95.29%	
4575	SOFTWARE - LESS THAN \$200 OR USEFUL LIFE OF LESS THAN ON	-	2,205.00	-	-	-	-	-	-	-	-	-	-	-	-	-	2,205.00	0.00%	
4580	THEATRE SUPPLIES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
4590	OFFICE SUPPLIES	104,699.96	374,560.00	4,965.00	2,319.61	4,988.47	32,700.72	11,821.84	4,293.39	9,521.11	12,420.71	20,872.99	13,317.34	10,985.40	54,045.06	182,251.64	192,308.36	48.66%	
4644	REPAIR PARTS - (PARTS ONLY -- LABOR PROVIDED BY RCC STAFF	41,949.13	180,235.00	-	2,999.83	5,644.87	2,979.03	3,731.31	1,053.09	32,317.30	4,910.43	6,175.81	2,674.01	8,540.55	17,532.51	88,558.74	91,676.26	49.14%	
4690	TRANSPORTATION SUPPLIES, INCLUDING FUEL	4,502.16	2,600.00	-	315.72	260.13	370.31	-	275.45	450.92	-	204.36	249.00	-	655.10	2,780.99	(180.99)	106.96%	
4710	FOOD -- FUNDING SOURCE OTHER THAN GENERAL FUND	312.11	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Supplies & Materials	243,881.94	709,015.00	4,965.00	13,452.86	21,434.87	48,688.84	47,186.14	(3,029.34)	49,133.44	27,506.45	41,923.97	29,649.69	26,382.85	63,952.19	371,246.96	337,768.04	52.36%	
5045	POSTAGE / SHIPPING	5,339.33	5,892.00	-	-	-	-	-	-	5,109.52	186.66	130.20	-	-	-	5,426.38	465.62	92.10%	
5110	CONSULTANTS	-	26,669.00	-	-	-	-	-	-	-	-	-	-	-	3,000.00	3,000.00	23,669.00	11.25%	
5120	LECTURERS	8,750.00	11,469.00	-	-	-	-	4,250.00	-	3,000.00	-	-	500.00	500.00	3,000.00	11,250.00	219.00	98.09%	
5151	TEMPORARY SERVICES	(2,175.00)	14,923.00	-	-	5,625.00	-	3,500.00	-	-	-	-	-	1,624.50	-	10,749.50	4,173.50	72.03%	
5197	GRANT / CONTRACT SUB-AGREEMENT	7,427.20	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5198	PROFESSIONAL SERVICES	24,283.61	80,720.00	-	-	4,347.79	20,051.00	3,086.68	500.00	2,374.40	-	2,205.75	203.21	7,531.50	40,300.33	40,419.67	49.93%		
5210	MILEAGE / TOLL FEES	401.35	6,590.00	-	81.25	77.84	198.25	71.88	249.19	35.64	22.27	-	305.80	270.54	1,312.66	5,277.34	19.92%		
5211	MEETING EXPENSES	18,041.23	6,171.00	-	-	-	-	-	-	2,499.62	-	-	-	(594.18)	210.00	2,115.44	4,055.56	34.28%	
5219	TRAVEL EXPENSES - NON-RCCD EMPLOYEES / STUDENTS	-	2,489.00	-	-	-	-	-	-	-	-	-	-	-	-	-	2,489.00	0.00%	
5220	CONFERENCES (INCLUDING WEBINAR PROGRAMS)	28,361.00	109,938.00	9,557.98	321.67	33,499.09	16,010.46	1,071.90	46,883.31	(34,180.11)	39,103.92	44,715.67	(36,554.33)	66,842.37	(114,757.83)	72,514.10	37,423.90	65.96%	
5250	TRAVEL EXPENSES - EMPLOYEE CANDIDATES	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5310	MEMBERSHIP / DUES	58,964.52	85,771.00	25,893.00	8,675.00	4,446.46	25,240.00	500.00	231.95	9,615.00	550.00	460.00	-	(466.95)	-	75,144.46	10,626.54	87.61%	
5421	GENERAL LIABILITY AND PROPERTY EXPENSE	456,171.30	626,245.00	-	-	-	106,753.91	42,766.59	43,493.92	(109.90)	86,166.25	49,726.14	(36.56)	178,086.12	122,521.09	629,367.56	(3,122.56)	100.50%	
5440	STUDENT INSURANCE	-	-	-	1,438.92	-	-	-	-	-	-	-	(1,438.92)	-	-	-	-	-	
5510	NATURAL GAS	332,513.98	321,512.00	25,492.90	2,991.18	20,197.33	19,890.84	45,523.20	28,183.69	88,148.05	157,017.77	45,638.13	36,703.86	46,827.75	516,614.70	(195,102.70)	160.68%		
5520	ELECTRICITY	606,034.16	638,493.00	101,531.47	100,733.18	117,904.86	128,331.37	3,920.38	(5,201.08)	58,233.94	7,363.18	36,249.71	39,860.07	147,812.25	736,739.33	(98,246.33)	115.39%		
5530	WATER	119,052.66	103,425.00	-	9,680.00	10,338.60	9,422.50	9,457.80	8,211.20	8,303.70	7,612.20	7,612.20	7,550.00	27,050.50	107,920.90	(4,495.90)	104.35%		
5540	TELEPHONE	15,356.63	36,585.00	1,412.89	1,441.55	1,406.32	1,394.33	1,400.09	-	2,837.09	2,754.67	1,355.04	1,369.64	15,371.62	21,213.38	2,113.38	42.02%		
5541	CELLULAR TELEPHONE	21,101.54	25,401.00	-	5,156.94	-	-	1,807.75	3,502.67	1,838.29	1,751.50	1,864.54	2,089.76	3,773.37	21,784.82	3,616.18	85.76%		
5550	LAUNDRY AND CLEANING	6,210.31	9.00	-	-	-	-	-	-	-	-	-	-	-	-	9.00	0.00%		
5560	TOWEL SERVICE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5570	WASTE DISPOSAL	40,422.07	40,102.00	1,896.72	2,235.98	2,317.54	7,322.38	1,896.72	2,251.12	2,115.97	2,319.04	2,711.86	7,900.44	1,006.48	4,797.24	38,771.49	1,330.51	96.68%	
5610	COUNTY CONTRACTS	29,809.53	31,325.00	-	-	-	-	-	-	-	-	-	-	-	27,043.03	27,043.03	4,281.97	86.33%	
5630	RENTS AND LEASES	159,930.65	162,885.00	1,129.11	161.41	3,434.51	-	88.14	4,861.71	6,883.07	90,883.13	5,559.60	37,558.10	150,558.78	12,326.22	92.43%			
5644	REPAIR SERVICES - PERFORMED BY AN OUTSIDE VENDOR	325,896.43	472,104.00	9,783.96	6,750.24	6,584.48	7,503.37	12,156.97	42,698.67	47,013.88	13,564.06	47,310.47	866.85	226,434.74	420,667.69	51,436.31	89.10%		
5649	COMPUTER / SOFTWARE - MAINTENANCE / LICENSE	91,017.74	121,835.00	25,133.32	-	25,002.74	6,760.13	25,612.78	-	-	-	11,289.09	(1,592.55)	375.00	92,580.51	29,254.49			

Norco College			E	FUND 11	FY 2022/23															
Fund:	11	Resource:	1000																	
		Prior Year 2021-22	Current Year 2022/23	Actuals														Balance	%	
Object	Object Description	Actual	Revised Budget	JUL	AUG	SEP	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	YTD 06/30/23		Used		
5810	APPRAISALS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5820	INTEREST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5821	STRS PENALTIES & INTEREST	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5822	TRAN EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5830	SURVEYS	-	3,940.00	-	-	-	-	-	-	-	-	468.00	-	-	-	468.00	3,472.00	11.88%		
5840	PHYSICALS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5850	FINGERPRINTS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5855	PRE-EMPLOYMENT TESTING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5861	THEFT	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5863	BODILY INJURY EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5870	CONSORTIUM EXPENSE	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5880	DAMAGE TO PERSONAL PROPERTY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5881	DAMAGE TO DISTRICT PROPERTY	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5890	OTHER SERVICES	822,902.27	2,888,242.00	-	3,258.35	3,111.03	7,934.60	26,317.42	7,571.88	2,895.39	210.19	16,402.67	21,684.79	(453,388.40)	1,271,178.24	907,176.16	1,981,065.84	31.41%		
5891	SALES TAX	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5892	BANK CHARGES	29,658.52	41,118.00	-	3,102.86	1,800.65	-	7,829.57	-	5,145.89	-	3,177.20	4,784.09	7,852.94	7,113.93	40,807.13	310.87	99.24%		
5893	RETURNED ITEMS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5894	INTER - LIBRARY LOANS	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
5899	ADMINISTRATIVE CONTINGENCY	-	9,129,532.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	9,129,532.00	0.00%	
5910	INDIRECT CHARGES (GRANTS)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	<b>Services &amp; Operating Expenses</b>	<b>3,286,010.22</b>	<b>15,249,526.00</b>	<b>38,847.70</b>	<b>212,982.76</b>	<b>174,285.64</b>	<b>367,485.72</b>	<b>281,834.12</b>	<b>207,164.96</b>	<b>77,780.36</b>	<b>356,164.43</b>	<b>353,002.89</b>	<b>246,645.01</b>	<b>(76,565.33)</b>	<b>1,778,531.46</b>	<b>4,018,159.72</b>	<b>11,231,366.28</b>	<b>26.35%</b>		
6121	ADVERTISING & LEGAL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6122	ENGINEERING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6123	ARCHITECT'S FEES	-	72,000.00	-	-	-	-	-	-	-	-	-	-	-	8,475.00	8,475.00	63,525.00	11.77%		
6124	TESTING	-	8,254.00	-	-	-	-	-	-	-	-	-	-	-	-	-	8,254.00	0.00%		
6125	DEMOLITION / GRADING	1,120.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6126	CONSTRUCTION CONTRACT	156,707.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6127	FIXTURES & FIXED EQUIPMENT	2,650.57	10,163.00	-	-	259.72	-	335.85	-	-	1,845.73	-	7,113.26	-	3,847.60	13,402.16	(3,239.16)	131.87%		
6128	INSPECTION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6129	OTHER	12,748.35	4,200.00	-	-	-	-	-	-	-	-	-	-	-	4,630.00	4,630.00	(430.00)	110.24%		
	Site Improvement	173,225.92	94,617.00	-	-	259.72	-	335.85	-	-	1,845.73	-	7,113.26	-	16,952.60	26,507.16	68,109.84	28.02%		
6216	CONSTRUCTION CONTRACT	370,068.74	654,194.00	-	-	-	-	-	-	-	-	-	-	-	-	-	654,194.00	0.00%		
6217	FIXTURES & FIXED EQUIPMENT	7,051.35	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	New Buildings	377,120.09	654,194.00	-	-	-	-	-	-	-	-	-	-	-	-	-	654,194.00	0.00%		
6221	ADVERTISING / LEGAL	2,504.00	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6223	ARCHITECT'S FEES	10,279.50	43,650.00	-	-	-	-	-	-	-	-	-	-	-	10,912.00	10,912.00	32,738.00	25.00%		
6226	REMODEL PROJECTS	2,520.29	12,611.00	-	-	-	-	-	-	-	-	-	6,940.00	13,373.89	(20,374.49)	(60.60)	12,671.60	-0.48%		
6227	FIXTURES & FIXED EQUIPMENT	-	18,533.00	-	-	-	-	-	-	-	-	-	-	18,533.20	-	18,533.20	(0.20)	100.00%		
6228	INSPECTION	-	2,352.00	-	-	-	-	-	-	-	-	-	1,176.00	196.00	980.00	2,352.00	-	100.00%		
6229	OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Building Remodel	15,303.79	77,146.00	-	-	-	-	-	-	-	-	-	8,116.00	32,103.09	(8,482.49)	31,736.60	45,409.40	41.14%		
6481	EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999	6,051.49	21,883.00	-	-	767.96	-	-	419.44	879.36	1,453.39	-	-	-	-	3,520.15	18,362.85	16.09%		
6482	EQUIPMENT NEW ADDITIONAL - OVER \$5,000	-	274,126.00	-	-	-	-	-	-	-	-	-	-	-	-	-	274,126.00	0.00%		
6485	COMPUTER EQUIPMENT NEW ADDITIONAL - \$200 - \$4,999 (ANY	16,242.85	198,154.00	-	-	-	-	-	3,167.69	-	2,490.12	664.01	5,942.20	1,897.00	1,212.00	15,373.02	182,780.98	7.76%		
6486	COMPUTER EQUIPMENT NEW ADDITIONAL - OVER \$5,000 (ANY	-	13,360.00	-	-	-	-	-	-	-	7,814.13	-	-	-	5,542.04	13,356.17	3.83	99.97%		
6487	COMP EQUIP REPLACEMENT \$200-\$4999	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6491	EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTICALLY REPLA	-	2,542.00	-	-	-	-	-	-	-	-	-	-	-	-	-	2,542.00	0.00%		
6492	EQUIPMENT REPLACEMENT - OVER \$5,000 (IDENTICALLY REPLA	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
6495	COMPUTER EQUIPMENT REPLACEMENT - \$200 - \$4,999 (IDENTIC	-	3,333.00	-	-	-	-	-	-	-	-	-	-	-	-	-	3,333.00	0.00%		
6496	COMPUTER EQUIPMENT REPLACEMENT - OVER \$5,000 (IDENTIC	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	
	Equipment	22,294.34	513,398.00	-	-	767.96	-	-	3,587.13	879.36	11,757.64	664.01	5,942.20	1,897.00	6,754.04	32,249.34	481,148.66	6.28%		
	Capital Outlay	587,944.14	1,339,355.00	-	-	1,027.68	-	335.85	3,587.13	879.36	13,603.37	664.01	21,171.46	34,000.09	15,224.15	90,493.10	1,248,861.90	6.76%		
7390	INTRAFUND TRANSFERS OUT	-	854,727.00	-	-	-	-	-	-	-	-	-	-	-	854,727.00	854,727.00	-	100.00%		
	Total Outgo	-	854,727.00	-	-	-	-	-	-	-	-	-	-	-	854,727.00	854,727.00	-	100.00%		
	Total Non-Salary	4,117,836.30	18,152,623.00	43,812.70	226,435.62	196,748.19	416,174.56	329,356.11	207,722.75	127,793.16	397,274.25	395,590.87	297,466.16	(16,182.39)	2,712,434.80	5,334,626.78	12,817,996.22	29.39%		
	Total 1000-7999 (obj code)	44,682,452.81	62,553,743.00	2,656,033.06	3,209,943.36	2,782,392.09	4,150,478.05	4,119,865.59	4,510,617.75	3,278,718.32	4,288,478.45	5,548,204.22	3,421,357.57	3,993,314.76	9,136,016.34	51,095,419.56	11,458,323.44	81.68%		
	Holding accounts removed	-	14,010,063.00	-	-	-	-	-	-	-	-	-	-	-	-	1,469,793.00	12,540,270.00	10.49%		
	Total Norco Budget/Expenses	-	48,543,680.00	2,656,033.06	3,209,943.36	2,782,392.09	4,150,478.05	4,119,865.59	4,510,617.75	3,278,718.32	4,288,478.45	5,548,204.22	3,421,357.57	3,993,314.76	9,136,016.34	49,625,626.56	(1,081,946.56)	102.23%		

Norco College Holding Accounts

6.30.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 22/23 Adopted Budget	FY 22/23 Revised Budget	FY 22/23 Rev/Exp Net of Abatements	Uncommitted / Unrealized	Estimated Carryover to 23/24
991	OT	N	11	1000	Savings from Permanent Gen.Fund Staff Positions	-	-	-	-	-
993	OT	N	11	1000	sabbatical Holding account	77,495	77,495	-	77,495	-
566	A	Y	11	1000	Annual Commissions rec'd from B&N	96,211	96,211	(1,135)	97,346	97,346
560	OT	Y	11	1000	College Fund Balance 1% Contingency	-	510,558	-	510,558	510,558
567	OT	Y	11	1000	One-time District set aside allocation	3,320,672	5,516,477	-	5,516,477	5,516,477
610	OT	Y	11	1000	Solar Project District	-	854,727	854,727	-	-
728	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	7,430	7,430	-	7,430	7,430
563	A	Y	11	1000	Annual Commissions rec'd from Follett	505,406	505,406	3,931	501,475	501,475
733	OT	Y	11	1000	One-time Funding - Rolled over Year to Year until gone	135,732	135,732	24,554	111,178	111,178
746	OT	Y	11	1000	Annual Funding with carry over	1,667	1,667	1,667	-	-
729	A	Y	11	1000	Based on a Percentage of Non-Resident Fees rec'd	1,051,880	1,051,880	84,115	967,765	967,765
738	OT	Y	11	1000	One-Time Allocation from Dist. Reserves in FY 17/18	239,161	239,161	52,213	186,948	186,948
716	OT	Y	11	1000	One-Time Allocation in FY 18/19 for borrowed back FTES	445,471	445,471	97,788	347,683	347,683
568	OT	Y	11	1000	Facilities Fees Revenue	241,401	241,401	66,690	174,711	174,711
997	OG	Y	11	1000	To/From Permanently Funded Positions	969,360	969,360	-	969,360	528,243
999	OT	Y	11	1000	Adjusting Account to Address Permanent Increases in College Contracts- obj 5110	15,615	15,615	-	15,615	7,615
797	OT	Y	11	1000	Indirect Cost Recovery ( at 83%)	2,427,843	3,341,472	285,244	3,056,228	3,056,228
Fund 11- Unrestricted						<b>9,535,344.00</b>	<b>14,010,063.00</b>	<b>1,469,793.94</b>	<b>12,540,269.06</b>	<b>12,013,657</b>
075	A	Y	12	1190	Restricted to Instructional Equipment	309,445	1,226,804	380,473	846,331	846,331
186	A	Y	12	1190	Veterans Resource Center - FY 19/20	20,522	20,522	(17,146)	37,668	37,668
735	A	Y	12	1190	Restricted to Instructional & Library Materials including Instructional Software	876,643	876,643	490,556	386,087	386,087
1180	A	Y	12	1180	Redevelopment Agency (RDA)	205,006	205,006	67,260	137,746	137,746

Norco College Holding Accounts

6.30.23

SPP/Resc.	One Time, Annual, On Going	Carry Over?	Fund	Resc.	Description	FY 22/23 Adopted Budget	FY 22/23 Revised Budget	FY 22/23 Rev/Exp Net of Abatements	Uncommitted / Unrealized	Estimated Carryover to 23/24
709	A	Y	12	1190	Restricted to Capital Purchases	16,134	16,134	126	16,008	16,008
191	OT	Y	12	1190	State Appropriation - Stokoe	4,988,225	4,988,225	166,258	4,821,967	4,821,967
					<b>Fund 12 Restricted</b>	<b>6,415,975</b>	<b>7,333,334</b>	<b>1,087,526</b>	<b>6,245,808</b>	<b>6,245,808</b>
5899										<b>Revised 23/24 Budget</b>
EJA	OG	N	11	1000	Academic Affairs Holding (set up in FY 15/16)	53,384	3,064	-	3,064	53,384
EDB	OG	N	11	1000	Administrative Contingencies	29,431	5,311	-	5,311	29,431
EJA	OG	N	11	1000	Administrative Contingencies	5,370	5,370	-	5,370	5,370
EMA	OG	N	11	1000	Administrative Contingencies	25,369	-	-	-	25,369
EMB	OG	N	11	1000	Administrative Contingencies	500	250	-	250	500
EMG	OG	N	11	1000	Administrative Contingencies	500	500	-	500	500
EZA	OG	N	11	1000	Administrative Contingencies	15,419	19	-	19	15,419
EZB	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	1,000	1,000
EZG	OG	N	11	1000	Administrative Contingencies	1,000	1,000	-	1,000	1,000
EZK	OG	N	11	1000	Administrative Contingencies	1,000	-	-	-	1,000
					<b>Total Fund 11- Administrative Contingencies</b>	<b>132,973</b>	<b>16,514</b>	<b>-</b>	<b>16,514</b>	<b>132,973</b>

**FY 22/23 SUMMARY OF GRANTS AND CATEGORICAL FUNDING**  
6/30/2023

Row Labels	Adopted Budget	Revised Budget	Actuals	Uncommitted Balance
<b>Federal - Allocation - Non-Competitive - Non-Renewable</b>	<b>4,707,798.00</b>	<b>4,707,798.00</b>	<b>4,534,798.00</b>	<b>173,000.00</b>
SPP 123 - HEERF III AMERICAN RESCUE PLAN - MSI	729,669.00	729,669.00	729,669.00	-
SPP 179 - HEERF III AMERICAN RESCUE PLAN	3,650,442.00	3,650,442.00	3,477,442.00	173,000.00
SPP 260 - HIGHER EDUCATION EMERGENCY RELIEF FUND (HEERF) II - INSTITUTIONAL	195,956.00	195,956.00	195,956.00	-
SPP 261 - HIGHER EDUCATION EMERGENCY RELIEF FUND (HEERF) II - MSI	131,731.00	131,731.00	131,731.00	-
<b>Federal - Allocation - Non-Competitive - Renewable</b>	<b>359,774.00</b>	<b>359,774.00</b>	<b>305,047.85</b>	<b>54,726.15</b>
SPP 300 - FWS OFF CAMPUS (COMMUNITY SERVICE)	35,977.00	35,977.00	10,818.05	25,158.95
SPP 304 - FWS ON CAMPUS (INSTRUCTIONAL/NON-INSTRUC)	323,797.00	323,797.00	290,100.98	33,696.02
SPP 305 - FWS ON CAMPUS CALWORKS (75%) / FWS (25%)	-	-	4,128.82	(4,128.82)
<b>Federal - Competitive - One Time</b>	<b>1,814,515.00</b>	<b>1,882,962.00</b>	<b>1,088,668.51</b>	<b>794,293.49</b>
SPP 103 - HERE TO CAREER	52,293.00	52,293.00	6,981.84	45,311.16
SPP 108 - PATHWAYS TO SUCCESS: CREATING OPPORTUNITIES IN THE ARTS AND HUMANITIES	-	38,947.00	8,321.19	30,625.81
SPP 136 - SOLANO CC - CADENCE	6,586.00	6,586.00	-	6,586.00
SPP 225 - STEM ENGINEERING PATHWAYS	186,138.00	186,138.00	132,856.77	53,281.23
SPP 227 - CA SPACE GRANT - FUND D	-	9,500.00	888.52	8,611.48
SPP 271 - NATIONAL CENTER FOR SUPPLY CHAIN AUTOMATION	548,872.00	548,872.00	371,671.70	177,200.30
SPP 276 - PACES: PATHWAYS TO ACCESS, COMPLETION, EQUITY AND SUCCESS	825,912.00	825,912.00	453,804.27	372,107.73
SPP 321 - UCR HEALTH PROFESSIONS PATHWAYS	-	20,000.00	-	20,000.00
SPP 329 - NSF IMPROVING UNDERGRADUATE STEM EDUCATION GRANT	194,714.00	194,714.00	114,144.22	80,569.78
<b>Federal - Competitive-Renewal</b>	<b>3,105,788.00</b>	<b>3,245,745.00</b>	<b>2,198,347.88</b>	<b>1,047,397.12</b>
SPP 078 - NORCO- DISABLED STUDENT SUPPORT SERVICES PROGRAM	291,058.00	291,058.00	241,458.63	49,599.37
SPP 090 - NORCO- STUDENT SUPPORT SERVICES PROGRAM	352,638.00	352,638.00	247,221.05	105,416.95
SPP 091 - NORCO- STUDENT SUPPORT SERVICES STEM PROGRAM	309,720.00	309,720.00	211,459.95	98,260.05
SPP 135 - UPWARD BOUND - CORONA HIGH SCHOOL 17/22	109,023.00	109,023.00	109,022.56	0.44
SPP 188 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 17/22	129,782.00	129,782.00	129,781.80	0.20
SPP 203 - CENTER OF EXCELLENCE FOR VETERAN STUDENT SUCCESS	432,610.00	432,610.00	150,310.67	282,299.33
SPP 272 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL	-	-	(4,240.89)	4,240.89
SPP 284 - UPWARD BOUND - NORTE VISTA HIGH SCHOOL 22/27	527,473.00	527,473.00	202,970.92	324,502.08
SPP 285 - UPWARD BOUND - CENTENNIAL HIGH SCHOOL 22/27	366,261.00	366,261.00	288,686.59	77,574.41
SPP 286 - UPWARD BOUND - CORONA HIGH SCHOOL 22/27	297,600.00	297,600.00	195,793.15	101,806.85
SPP 370 - PERKINS - TITLE I-C	238,051.00	378,008.00	375,658.42	2,349.58
SPP 730 - VETERANS EDUCATION	4,940.00	4,940.00	3,616.67	1,323.33
SPP 366 - TANF (TEMPORARY ASSISTANCE TO NEEDY FAMILIES)	46,632.00	46,632.00	46,608.36	23.64
<b>Local-Competitive Grant -One Time</b>	<b>73,759.00</b>	<b>123,759.00</b>	<b>57,542.04</b>	<b>66,216.96</b>
SPP 134 - CACT-SEMINARS	2,722.00	2,722.00	-	2,722.00
SPP 158 - EQUITY TRANSFER INITIATIVE	6,350.00	6,350.00	6,350.00	-
SPP 228 - REACH GRANT	25,000.00	25,000.00	-	25,000.00
SPP 238 - ADULT LERNER FOCUSED SEM GRANT	30,000.00	30,000.00	7,721.99	22,278.01
SPP 248 - LUMINA FOUNDATION	-	50,000.00	37,500.00	12,500.00
SPP 341 - CALIFORNIA SPACE GRANT CONSORTIUM- FUND C	9,687.00	9,687.00	5,970.05	3,716.95
<b>Private - Competitive Grant-One Time</b>	<b>8,000.00</b>	<b>8,000.00</b>	<b>6,316.12</b>	<b>1,683.88</b>
SPP 195 - NORCO COLLEGE INDUSTRY AND INCLUSION	8,000.00	8,000.00	6,316.12	1,683.88
<b>State - Categorical - Allocation - Non- Grant Funded- One Time</b>	<b>1,839,934.00</b>	<b>5,410,605.00</b>	<b>1,756,312.51</b>	<b>3,654,292.49</b>
SPP 104 - ZERO TEXTBOOK COST PROGRAM	-	20,000.00	17,847.30	2,152.70
SPP 140 - STUDENT FOOD & HOUSING SUPPORT (BASIC NEEDS) - PHASE 2	342,748.00	342,748.00	324,787.72	17,960.28
SPP 166 - FOSTER YOUTH INNOVATION IN HIGHER EDUCATION GRANT	87,941.00	88,941.00	12,514.72	76,426.28
SPP 184 - COLLEGE AND CAREER ACCESS PATHWAYS	46,301.00	46,301.00	-	46,301.00
SPP 187 - WORKFORCE DEVELOPMENT PRG - FY 19/20	500,000.00	500,000.00	500,000.00	-
SPP 220 - REGIONAL EQUITY AND RECOVERY PARTNERSHIP	-	59,692.00	-	59,692.00
SPP 268 - COVID BLOCK GRANT	-	3,487,499.00	63,301.68	3,424,197.32
SPP 380 - STRONG WORKFORCE PROGRAM LOCAL 21/22	822,136.00	822,136.00	785,625.30	36,510.70
SPP 387 - AB 86 ADULT EDUCATION BLOCK GRANT 21/22	40,808.00	43,288.00	52,235.79	(8,947.79)
<b>State - Categorical - Allocation - Non- Grant Funded- Ongoing</b>	<b>11,366,686.00</b>	<b>15,442,191.00</b>	<b>9,259,532.02</b>	<b>6,182,658.98</b>
SPP 008 - STUDENT EQUITY AND ACHIEVEMENT	3,271,442.00	3,271,442.00	3,089,372.52	182,069.48
SPP 032 - VETERAN RESOURCE CENTER - ONGOING	183,530.00	183,530.00	97,423.57	86,106.43

**FY 22/23 SUMMARY OF GRANTS AND CATEGORICAL FUNDING**  
6/30/2023

<b>Row Labels</b>	<b>Adopted Budget</b>	<b>Revised Budget</b>	<b>Actuals</b>	<b>Uncommitted Balance</b>
SPP 044 - RETENTION & ENROLLMENT OUTREACH	359,095.00	1,144,383.00	198,691.07	945,691.93
SPP 045 - NEXTUP (CAFYES)	387,741.00	387,741.00	285,142.16	102,598.84
SPP 050 - VETERANS SERVICES- VETERANS PROGRAM	32,251.00	32,251.00	32,251.00	-
SPP 051 - CALIFORNIA COLLEGE PROMISE (AB 19)	718,219.00	718,219.00	584,811.25	133,407.75
SPP 060 - EOPS	1,081,912.00	1,081,912.00	818,022.64	263,889.36
SPP 061 - EOPS CARE	114,653.00	114,653.00	66,893.18	47,759.82
SPP 067 - SFAA - CAPACITY (old term Augmentation)	391,231.00	391,231.00	361,535.04	29,695.96
SPP 069 - SFAA - BASE (old term BFAP)	92,083.00	92,083.00	86,884.21	5,198.79
SPP 071 - LIBRARY SERVICES PLATFORM	7,841.00	7,841.00	7,841.00	-
SPP 075 - INSTRUCTIONAL EQUIPMENT	309,445.00	1,226,804.00	380,472.53	846,331.47
SPP 110 - MESA-MATHEMATICS, ENGINEERING, AND SCIENCE ACHIEVEMENT PROGRAM	-	378,098.00	14,458.35	363,639.65
SPP 114 - BASIC NEEDS CENTERS	495,678.00	495,678.00	253,545.63	242,132.37
SPP 141 - FINANCIAL AID TECHNOLOGY	69,922.00	69,922.00	34,279.24	35,642.76
SPP 143 - GUIDED PATHWAYS 22/26	-	316,557.00	213.15	316,343.85
SPP 150 - MENTAL HEALTH SUPPORT	314,080.00	314,080.00	241,765.33	72,314.67
SPP 155 - DREAMER RESOURCE LIAISON SUPPORT	109,162.00	109,162.00	105,476.81	3,685.19
SPP 180 - DSP&S	1,066,102.00	1,146,856.00	1,088,037.72	58,818.28
SPP 186 - VETERANS RESOURCE CENTER - FY 19/20	20,522.00	20,522.00	(17,146.46)	37,668.46
SPP 294 - Strong Workforce Program Local 22/23	-	965,322.00	13,719.18	951,602.82
SPP 344 - STRONG WORKFORCE PROGRAM LOCAL 20/21	119,648.00	119,648.00	119,647.78	0.22
SPP 345 - STRONG WORKFORCE PROGRAM REGIONAL 20/21	-	119,198.00	119,197.83	0.17
SPP 353 - CALIFORNIA APPRENTICESHIP INITIATIVE - FY 21/22	500,000.00	500,000.00	94,271.36	405,728.64
SPP 367 - CAL WORKS	285,802.00	285,802.00	260,476.45	25,325.55
SPP 381 - STRONG WORKFORCE PROGRAM REGIONAL 21/22	435,437.00	435,437.00	323,455.20	111,981.80
SPP 709 - NON-RESIDENT CAPITAL OUTLAY SURCHARGE FEE	16,134.00	16,134.00	125.94	16,008.06
SPP 735 - LOTTERY	876,643.00	876,643.00	490,556.18	386,086.82
<b>State - Non-Categorical - Competitive - Grant Funded - One Time</b>	<b>653,526.00</b>	<b>729,738.00</b>	<b>400,213.26</b>	<b>329,524.74</b>
SPP 033 - FOSTER YOUTH DUAL ENROLLMENT PROJECT	-	35,000.00	9,130.46	25,869.54
SPP 121 - MIDDLE COLLEGE HIGH SCHOOL - NORCO	238,103.00	238,103.00	144,426.36	93,676.64
SPP 213 - RISING SCHOLARS NETWORK	154,000.00	154,000.00	85,297.46	68,702.54
SPP 218 - LGBTQ+	65,222.00	65,222.00	4,542.97	60,679.03
SPP 232 - CALIFORNIA COLLEGE PATHWAYS FUND GRANT	50,000.00	50,000.00	42,360.76	7,639.24
SPP 242 - CALIFORNIA LOW-COST AUTO INSURANCE PROGRAM	-	1,500.00	1,500.00	-
SPP 244 - H RTP (TO STUDY AND DEVELOP PROGRAMS IN THE HEALTHCARE SECTOR FOR NC)	-	35,000.00	-	35,000.00
SPP 247 - EEIC TSNE UPLIFT PROJECT	69,623.00	69,623.00	56,492.13	13,130.87
SPP 251 - INSTITUTIONAL EFFECTIVENESS PARTNERSHIP INITIATIVE - SANTA CLARITA CCD	-	1,212.00	-	1,212.00
SPP 270 - COLLEGE FELLOWS	76,578.00	76,578.00	52,963.12	23,614.88
SPP 277 - UPLIFT CA - PK-3 EARLY CHILDHOOD SPECIALIST INSTRUCTION CREDENTIAL PREP PROGRAM	-	3,500.00	3,500.00	-
<b>State - Non-Categorical - Competitive - Grant Funded - Ongoing</b>	<b>131,638.00</b>	<b>1,823,840.00</b>	<b>126,316.87</b>	<b>1,697,523.13</b>
SPP 196 - LAEP - GENERAL ADMIN AND ACTUAL REVENUE	-	1,686,654.00	-	1,686,654.00
SPP 226 - INVENTION AND INCLUSIVE INNOVATION (i3) INITIATIVE	125,000.00	125,000.00	114,437.09	10,562.91
SPP 249 - UMOJA COMMUNITY EDUCATION FOUNDATION	6,638.00	6,638.00	6,331.62	306.38
<b>State-Appropriation</b>	<b>9,211,296.00</b>	<b>9,211,296.00</b>	<b>2,765,612.63</b>	<b>6,445,683.37</b>
SPP 094 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)- 2	2,000,000.00	2,000,000.00	376,283.66	1,623,716.34
SPP 191 - EARLY CHILDHOOD EDUCATION CENTER	4,988,225.00	4,988,225.00	166,257.64	4,821,967.36
SPP 192 - NEW WORKFORCE DEVELOPMENT CENTER	1,000,000.00	1,000,000.00	1,000,000.00	-
SPP 194 - MILITARY ARTICULATION PLATFORM SUMMIT AND FUNDING (MAPS)	1,223,071.00	1,223,071.00	1,223,071.33	(0.33)
<b>Grand Total</b>	<b>33,272,714.00</b>	<b>42,945,708.00</b>	<b>22,717,166.63</b>	<b>20,228,541.37</b>

## 2023-2024 GRANTS AND EXTERNAL RESOURCE DEVELOPMENT ACTIVITY REPORT

September 30 - 2023

### NEW AWARDS

Funding Opportunity	Date Awarded	Strategic Initiative/ EMP Goal Alignment	Total	Director, Manager or Principal Investigator	Project Description	Start/End Dates
Federal Department of Education-Upward Bound Math & Science	7/1/2023	8/15/2022	\$1,500,000	Miriam Carrillo Gustavo Ocegueda	Norco College was awarded a five-year Upward Bound Math and Science Program for Norte Vista High School. The program is intended to provide fundamental support to 50+ participants in their preparation for college entrance in STEM majors. The program will provide opportunities for participants to succeed in their precollege performance and ultimately in their higher education pursuits. UBMS is designed for high school students from low-income families; and high school students from families in which neither parent holds a bachelor's degree. The goal of UBMS is to increase the rate at which participants complete secondary education and enroll in and graduate from institutions of postsecondary education with STEM degrees.	9/1/2023- 8/30/28
<b>Total New Awards</b>			<b>\$1,500,000</b>			

### PENDING SUBMISSIONS

Funding Opportunity	Date Submitted	Strategic Initiative/ EMP Goal Alignment	Total	Proposal Development Leads	Project Description	Start-End Dates
Department of Education- Title V Grant-Part A	6/13/2023	1,2,3,4	\$3,000,000	Gustavo Ocegueda Tenisha James RCCD Grants Office	The Federal Department of Education provides Title V grants to Hispanic Serving Institutions to implement any of the following allowable activities: innovative and customized instruction course development; articulation agreement and student support program activities designed to facilitate student transfer from two-year to four-year institutions; activities that improve student financial and economic literacy; and activities to develop distance education technologies. Norco College is working with a consultant to develop a proposal that will facilitate and support the implementation of the GP & Equity for the next five years. The proposal will focus on enhancing Norco College to become a true Hispanic-serving institution. The end goal is to close transfer and graduation equity gaps for Latinx students and first-generation, low-income individuals.	10/1/23- 9/30/28
California Community College Chancellor's Office High Road Training Partnerships Resilient Workforce Program: High Road To Prosperity-Phase II	1/16/2023	5,7	\$66,174	Ashley Etchison RCCD Grants Office	San Bernardino Community College District requested funds for Norco College to extend health programs feasibility study activities that were funded in Phase I of the High Road to Prosperity proposal. Norco College will continue its feasibility study a third year, which cover Respiratory Tech, Medical Sonography (Ultrasound) Tech, Medical Assistant, Physical Therapy Assistant, Occupational Therapy Assistant, Radiological Tech, and Surgical Technician programs, and add new studies for Pharmacy Technician, Optician Technician, and Medical Billing/Coding. Grant funds will be used for faculty reassign, travel, and to hire a professional consultant to assist with curriculum development.	TBD
<b>Total Pending</b>			<b>\$3,066,174</b>			

### APPLICATIONS IN PROGRESS

Funding Opportunity	Due Date	Strategic Initiative/ EMP Goal Alignment	Maximum Award	Proposal Development Lead(s)	Project Description and Notes	Start-End Dates
National Science Foundation-Advanced Technological Education (ATE)	10/5/2023	1,2,5	\$1,100,000	Ashley Etchison Gustavo Ocegueda	The primary goal of the NSF grant is to reestablish the Accelerated Career Education (ACE) Program. The main goal of ACE is to increase the number of students and incumbent workers entering and completing high workforce opportunity STEM pathways, with the goal of advanced employment. The project will build on prior work that enabled students to receive manufacturing certifications in an accelerated timeline.	7/1/24- 6/30/27
National Science Foundation-CAREER	7/1/24	3	\$30,000	Patricia Gill Gustavo Ocegueda	UCR is reapplying for this funding opportunity in summer 2024 and NC was invited to serve as one of several partner institutions. The "Tuning Atomically-Thin Quantum Materials with Superlattices Based on Intercalation" grant proposal is a five-year partnership between NC and UC Riverside. The grant is focused on creating a diverse community of women researchers across physics, engineering, chemistry, and materials science. Activities include establishing a community of graduate women peers who will conduct outreach to community college students to expose them to careers in STEM, guide them through the transfer process, and mentor first year community college transfer students. UCR will also offer summer internships for current community college students to gain experience working in a research lab.	4/1/25- 3/31/40
<b>Total In Progress</b>			<b>\$1,130,000</b>			



UNSUCCESSFUL APPLICATIONS/ NOT INVITED TO APPLY / DID NOT APPLY					
Funding Opportunity	Submission Date	Total	Proposal Development Lead(s)	Project Description	Start-End Dates
National Science Foundation-Improving Education and Impact in STEM Education at 2-year Colleges	6/22/2022	\$2,350,614	Valorie Piper Gustavo Ocegüera	The primary goal of the NSF grant is to reestablish the Accelerated Career Education (ACE) Program. The main goal of ACE is to increase the number of students and incumbent workers entering and completing high workforce opportunity STEM pathways, with the goal of advanced employment. The project will build on prior work that enabled students to receive manufacturing certifications in an accelerated timeline.	1/1/23-12/31/27
California Community College Chancellor's Office	1/13/2023	\$100,000	Gustavo Ocegüera Maria Gonzalez Kim Thomas	This Community of Practice will support colleges across the system in co-designing a comprehensive support infrastructure for Financial Aid and Basic Needs centers that enables collaborative work across organizational and professional barriers. Participating campuses will benefit from guidance from subject matter experts, collaboration across participating colleges, and college-specific plans tailored to local needs.	7/1/23-6/30/25
Melinda & Bill Gates Foundation-The Education Design Lab	3/17/2023	\$75,000	Jason Parks	The Education Design Lab's Designers in Residence program is an opportunity for postsecondary leaders to build their capacity to serve as regional transformation agents to align K-12, postsecondary, and workforce ecosystems. A cohort of up to 11 designers in residence will work with the Lab for 18 months — from June 2023 to November 2024 to: Build their capacity to serve as regional transformation agents to align K-12, postsecondary, and workforce ecosystems; Establish ongoing teams representing all regional stakeholders; Learn human-centered design; Co-lead design sessions with regional teams to build a sustainable, effective education to workforce ecosystem; Provide rich user testing feedback on ecosystem alignment; and other transformation tools.	6/1/23-11/30/24
USC Race & Equity Center: Takeoff-Institutional Innovations for College Men of Color	4/10/2023	\$75,000	Gustavo Ocegüera Daniel Grajeda Grants Office	The Takeoff Men of Color innovation is a project led by USC's Race and Equity Center to fund and provide support to 12 community colleges nationwide to start a MoC program, or scale up existing efforts. Colleges selected for this project will receive \$75,000 in grant funds, technical trainings and professional development activities, as well as access to a coach for the duration of the grant.	7/1/23-6/30/25
Federal Department of Labor-SCC3	10/21/2022	\$1,600,000	Ashley Etchison Valorie Piper Gustavo Ocegüera	The primary goal of the SCCE is to reestablish the Accelerated Career Education (ACE) program. The program will unite industry and education to increase the number of highly skilled technicians to meet growing regional needs by implementing an advanced, accelerated, and integrated career pathway model that leads to various certificates and degrees in advanced manufacturing. Educational programs and credentials will be "stackable" and credentials will be aligned with manufacturing national standards. ACE also intends to close equity gaps in skills development needs of employers by serving populations such as Trade Adjustment Assistance eligible workers, long-term unemployed, recently graduated high school students, incumbent working desiring upskilling, veteran and underrepresented populations.	1/1/23-12/31/26
<b>2030 Educational Master Plan Goals</b>					
<p>Goal 1: (Access) Expand college access by doubling current headcount and FTES</p> <p>Goal 2: (Success) Implement Guided Pathways</p> <p>Goal 3: (Equity) Close all student equity gaps</p> <p>Goal 4: (Professional Development) Implement Professional Development around Guided Pathways and equity framework; foster a culture of ongoing improvement</p> <p>Goal 5: (Workforce and Economic Development) Reduce working poverty and the skills gap</p> <p>Goal 6: (Community Partnerships) Pursue, develop and sustain collaborative partnerships</p> <p>Goal 7: (Programs) Become the regional college of choice by offering a comprehensive range of programs that prepare students for the future and meet employer workforce needs</p> <p>Goal 8: (Effectiveness, Planning and Governance) Develop institutional effectiveness and integrated planning systems and governance structures to support ongoing development and continuous improvement as we become a comprehensive college</p> <p>Goal 9: (Workplace) Expand workforce to support comprehensive college and develop/sustain an excellent workplace culture</p> <p>Goal 10: (Facilities) Build a comprehensive and inspiring campus integrated into the region that serves as a destination for education, commerce, life and the arts</p> <p>Goal 11: (Operations) Implement professional, intuitive, and technology-enhanced systems</p> <p>Goal 12: (Resources) Develop innovative and diversified resources to build and sustain a comprehensive college and achieve its visionary goals</p>					