### **NORCO COLLEGE** RIVERSIDE COMMUNITY COLLEGE DISTRICT



FACILITIES MASTER PLAN FEBRUARY 2020



DLR Group

### **COMPREHENSIVE PLANNING**



Norco College will build a comprehensive and inspiring campus integrated into the region that serves as a destination for education, commerce, life, and the arts.

### **STRATEGIC DIRECTIONS**



STUDENT TRANSFORMATION:

Promote student success through academic growth and guided pathways framework.



COLLEGE TRANSFORMATION:

Create a comprehensive campus environment using a mixed-used development model allowing for public private partnership opportunities.



#### REGIONAL TRANSFORMATION:

Establish a distinct regional identity by hosting initiatives that impact regional development.

| Norco College (2018) | 2030 Enrollment/<br>Needs Capacity/Resident Ratio | 2030 Enrollment/Needs Per<br>District & CAP Load |  |  |
|----------------------|---|--|--|--|
| 7,364 FTES           | 12,767 FTES                                       | 13,970 FTES                                      |  |  |
| 168,870 ASF          | 402,370 ASF                                       | 467,800 ASF                                      |  |  |

#### **METHOD 1: CAPACITY-PER-RESIDENT RATIO**

| Norco College (2018) | Current Deficit* | Based on ratios, today<br>Norco College should<br>have | Planned for 2030*       |  |
|----------------------|------------------|--|-------------------------|--|
| 306,846<br>Residents |                  |  | 376,047 **<br>Residents |  |
| 7,364 FTES           | (3,069) FTES     | 10,433 FTES  | 12,767 FTES             |  |
| 348 FTE              | (143) FTES       | 491 FTE  | 602 FTE                 |  |
| 168,870 ASF          | (159,455) ASF    | 328,325 ASF  | 402,370 ASF             |  |

#### **METHOD 2: STUDENT ENROLLMENT GROWTH PER RCCD**

| Year               | 17-18  | 18-19  | 19-20  | 20-21  | 21-22  | 22-23  | 23-24  | 24-25  | 25-26  | 26-27  | 27-28  | 28-29  | 29-30  |
|--------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Headcount          | 14,624 | 15,063 | 15,515 | 15,980 | 16,459 | 16,953 | 17,462 | 17,986 | 18,525 | 19,081 | 19,653 | 20,243 | 20,850 |
| FTES               | 7,248  | 7,689  | 8,158  | 8,654  | 9,182  | 9,741  | 10,334 | 10,963 | 11,631 | 12,339 | 13,091 | 13,563 | 13,970 |
| FTES/<br>Headcount | 0.50   | 0.51   | 0.53   | 0.54   | 0.56   | 0.57   | 0.59   | 0.61   | 0.63   | 0.65   | 0.67   | 0.67   | 0.67   |





## **SPACE NEEDS - 2018**



### Total Deficit (107,262) asf

168,870 asf

Deficit

### **SPACE NEEDS - 2025**

### 368,600 asf



Total Deficit (199,763) asf

## **SPACE NEEDS - 2030**

#### -51,412 Classrooms (170,146) asf Instructional -54,727 Labs CAP Load Offices -31,620 Library and -31,195 Study AV / TV -10.192 Phys. Ed., Athletics, and -32,866 Recreation Exhibit and -30,484 Assembly (119,827) asf Physical -8,278 Support Other Student -5,752 Health Student -42,448 Space -60K -50K -40K -30K -20K -10K 0K 10K 20K 30K 40K 50K 60K 2030 Surplus / Deficit

Total Deficit (298,793) asf

467,800 asf

### **INTEGRATED PLANNING PROCESS**

|                   | DLR-FACILITIES MASTER PLAN MEETINGS Rev 5/3/19 |   |                   |   |  |  |  |
|-------------------|--|---|-------------------|---|--|--|--|
| DATE              | TIME   | GROUP   | LOCATION          | TYPE  |  |  |  |
| February 6 (Wed)  | 8:30am-10:00am                                 | Executive Cabinet   | ST107             | Project intro/engagement/Ed Plan/FMP coordination)          |  |  |  |
| ebruary 6 (Wed)   | 10:30am-11:30am                                | BS/Facilities/Grounds/IMC/TSS   | OC116             | Project intro/SWOT  |  |  |  |
| ebruary 6 (Wed)   | 3:00pm-5:00pm                                  | Norco 9+  | ST107             | Project intro/activities (Visioning/SWOT/cultural continum) |  |  |  |
| ebruary 7 (Thurs) | 9:30am-10:30am                                 | Student Services Leadership   | OC116             | Project intro/SWOT  |  |  |  |
| ebruary 7 (Thurs) | 10:30am-12:00pm                                | Academic Affairs Leadership   | OC102             | Space Analyst/Logistics                                     |  |  |  |
| ebruary 7 (Thurs) | 1:00pm-2:30pm                                  | Classified Senate/Classified Staff  | OC116             | Project intro/SWOT  |  |  |  |
| ebruary 7 (Thurs) | 3:00pm-4:00pm                                  | Athletics/Kinesiology   | OC116             | Project intro/SWOT  |  |  |  |
| ebruary 8 (Fri)   | 10:00am-11:30am                                | Student Leaders   | OC116             | Project intro/SWOT  |  |  |  |
| ebruary 8 (Fri)   | 12:45pm-2:15pm                                 | Flex Day Sessions   | ST107             | Project intro/SWOT  |  |  |  |
| ebruary 8 (Fri)   | 2:30pm-3:30pm                                  | Flex Day Sessions   | ST107             | Project intro/SWOT  |  |  |  |
| ebruary 12 (Tues) | 11:45am-12:15pm                                | BFPC  | Zoom/ST107        | Project intro/debrief/update                                |  |  |  |
|                   |  |   |                   |   |  |  |  |
| March 4 (Mon)     | 1:30pm-2:30pm                                  | Academic Senate/Faculty   | ST107/Zoom        | Project intro/SWOT  |  |  |  |
| Aarch 11 (Mon)    | 12:00pm-1:30pm                                 | President's Advisory-Section Partners                                       | ST107             | Analysis/Big ideas (Section Partners: Navy/CRC)             |  |  |  |
| March 12 (Tues)   | 10:00am-11:30am                                | Academic Affairs Leadership   | OC116             | Space Analysis follow up and Ed Plan Updates                |  |  |  |
| March 12 (Tues)   | 11:45am-12:15pm                                | BFPC-Business & Facilities Planning Council                                 | ST107             | Campus Analysis/Update (30 min)                             |  |  |  |
| March 12 (Tues)   | 12:50pm-1:50pm                                 | Student "Tabling Session"   | CSS Patio "Plaza" | Analyis/Big ideas - College Hour                            |  |  |  |
| March 12 (Tues)   | 2:00pm-3:30pm                                  | City Manager/Pres/VP  | Pres Ofc (SSV)    | Analysis/Big ideas  |  |  |  |
| Aarch 13 (Wed)    | 8:30am-9:30am                                  | Exec Cabinet w/City & Regional Partners                                     | OC116             | Analysis/Big ideas  |  |  |  |
| March 13 (Wed)    | 1:30pm-3:30pm                                  | Norco 9+/Managers Meeting   | OC116             | Analysis/big ideas  |  |  |  |
| Aarch 21 (Thurs)  | 12:50pm-2:50pm                                 | ALL (Norco 9+/Students/Clubs/All)   | OC116             |   |  |  |  |
|                   |  |   |                   | Sustainability & Values Workshop (Part 1)                   |  |  |  |
| March 22 (Fri)    | 8:00am-10:00am                                 | ALL (Norco 9+/Students/Clubs/All)   | OC116             | Sustainability & Values Workshop (Part 2)                   |  |  |  |
| March 22 (Fri)    | 10:30am-12:00pm                                | Diversity & Equity Committee  | ST107             | Committee Request per President (Review/Comments)           |  |  |  |
|                   |  |   |                   |   |  |  |  |
| pril 2 (Tues)     | 12:50pm-2:50pm                                 | General and Community Open House  | CSS217            | Review final concepts - Comments                            |  |  |  |
| pril 2 (Tues)     | 11:45am-12:15pm                                | BFPC-Business & Facilities Planning Council                                 | ST107             | Review final concepts - Comments                            |  |  |  |
| pril 3 (Wed)      | 8:30am-9:30am                                  | Executive Cabinet   | ST107             | Review final concepts - Comments                            |  |  |  |
| April 3 (Wed)     | 1:00pm-1:30pm                                  | ISPC - Institutional Strategic Planning Council                             | ST107             | Review final concepts - Comments                            |  |  |  |
| April 3 (Wed)     | 3:00pm-4:00pm                                  | Norco 9+  | ST107             | Review final concepts - Comments                            |  |  |  |
| April 5 (Fri)     | 11:00am-11:30am                                | APC - Academic Planning Council   | ST107             | Review final concepts - Comments                            |  |  |  |
| April 24 (Wed)    | 9:30am-10:30am                                 | Executive Cabinet   | Pres Ofc/Zoom     | Review final concepts/draft plan - Comments                 |  |  |  |
| April 24 (Wed)    | 1:30pm-2:00pm                                  | SSPC - Student Services Planning Council (DLR)                              | ST107             | Review final concepts/draft plan - Comments                 |  |  |  |
| April 30 (Tues)   | 12:50pm-1:50pm                                 | General and Community Open House (DLR)                                      | CSS217            | Review updated draft of final concepts - Comments           |  |  |  |
|                   |  |   | 1                 |   |  |  |  |
| May 1 (Wed)       | 8:30am-10:30am                                 | Executive Cabinet (DLR)   | ST107             | Review final draft plan/prioritization - Comments           |  |  |  |
| May 1 (Wed)       | 1:00pm-1:30pm                                  | ISPC - Institutional Strategic Planning Council (DLR)                       | ST107             | Review final draft plan - Comments                          |  |  |  |
| May 1 (Wed)       | 3:00pm-5:00pm                                  | Norco 9+ (DLR)  | ST107             | Review final draft plan/prioritization - Comments           |  |  |  |
| May 2 (Thurs)     | 2:00pm-2:30pm                                  | ASNC - Associated Students-Norco College (DLR)                              | ST107             | Review final draft plan - Comments                          |  |  |  |
| May 6 (Mon)       | 1:30pm-3:30pm                                  | Academic Senate (Dr's Reece/Collins/Lee will present)                       | ST107             | Review final draft plan - Comments                          |  |  |  |
| 1ay 7 (Tues)      | 12:50pm-1:50pm                                 | COTW-Committee of the Whole (Dr Reece will present)                         | CSS217            | Review final draft plan - Comments                          |  |  |  |
| fay 8 (Wed)       | 9:30am-10:30am                                 | Executive Cabinet (DLR)   | Pres Ofc          | Review final draft plan - Comments                          |  |  |  |
| Tay 8 (Wed)       | TBD  | Chancellor Isaac (Dr. Reece)  | Pres Ofc/IT201    | Share final draft plan/review (FMP & EMP)                   |  |  |  |
| Aay 9 (Thurs)     | 2:00pm-2:30pm                                  | ASNC - Associated Students-Norco College (Dr. Reece)                        | ST107             | Review final draft plan                                     |  |  |  |
| fay 10 (Fri)      | 11:00am-11:30am                                | APC - Academic Planning Council (DLR)                                       | ST107             | Review final draft plan                                     |  |  |  |
| fay 13 (Mon)      | 12:00pm-1:30pm                                 | President's Advisory Council (Dr. Reece will present)                       | ST107             | Review final draft plan                                     |  |  |  |
| fay 14 (Tues)     | 11:15am-11:45am                                | BFPC - Business & Facilities Planning Council (DLR)                         | ST107             | Review final draft plan                                     |  |  |  |
| fay 14 (Tues)     | 12:50pm-1:50pm                                 | General and Community Open House (DLR)                                      | CSS217            | Review final draft plan                                     |  |  |  |
| fay 15 (Wed)      | 8:30am-10:30am                                 | Executive Cabinet (Dr. Reece)   | Pres Ofc          | Review final draft plan                                     |  |  |  |
| Tay 15 (Wed)      |  | ISPC-Institutional Strategic Planning Council (Dr's Reece/Lee will present) | ST107             | Review final draft plan                                     |  |  |  |
|                   | 1:00pm-3:00pm                                  |   |                   |   |  |  |  |
| lay 15 (Wed)      | 4:00pm-5:00pm                                  | Open Informational Session for both EMP & FMP (Dr. Reece)                   | CSS217            | Informational Session - Open to All (EMP/FMP)               |  |  |  |
| lay 15 (Wed)      | 6:00pm-7:00pm                                  | City Council Presentation (Dr. Reece will present)                          | City of Norco     | Review final draft plan                                     |  |  |  |
| May 16 (Thurs)    | 12:50pm-1:50pm                                 | COTW-Committee of the Whole (Dr's Reece/Lee will present)                   | CSS217            | Review final draft plan                                     |  |  |  |
| May 15-17         | 5/15 4pm-5/17 11am                             | College-Wide Vote   | TBD               | Final Plan - College-wide VOTE                              |  |  |  |
| May 17 (Fri)      | 2:00pm-2:30pm                                  | District Strategic Planning Council (DSPC)                                  | CAADO             | Review final draft plan - VOTE                              |  |  |  |
| Aay 20 (Mon)      | 9:00am-12:00pm                                 | Chancellors Cabinet (Dr. Reece Presenting)                                  | CAADO             | Final draft review  |  |  |  |
|                   |  |   |                   |   |  |  |  |
| une 4 (Tues)      | 6:00pm-9:00pm                                  | Board of Trustee-Committee Meeting  | CAADO             | Final draft review  |  |  |  |
| une 11 (Tues)     | 6:00pm-9:00pm                                  | Board of Trustee Meeting  | CAADO             | FINAL APPROVAL  |  |  |  |











### **50+** meetings with Campus, Community, and District

# **PLANNING PRINCIPLES**

#### **CRITICAL FACILITIES**

Plan for critical facilities that address current space needs while also addressing for future initiatives.



#### STRATEGIC PARTNERSHIPS

Develop regional partnerships to create facilities, open space, and programs that benefit the campus and community alike.



#### **SUSTAINABILITY** Prioritize sustainability strategies in all decision-making.



#### EQUITABLE STUDENT SUCCESS

Ensure equitable student success and well-being through high-quality and appropriate teaching, support, study, and collaboration spaces.



#### **OPEN SPACE** Use outdoor space to celebrate and

enhance Norco College's unique setting.



#### **CIRCULATION AND SAFETY** Promote a walkable, accessible, safe campus which is easy to navigate for the entire Norco community.





















### PHASE 01: PROJECTS

#### PHASE 01 PROJECTS

Academic Village Portables VRC (Phase 1) Early Childhood Education Center STEM (Phase 1) Reconstruct ATEC/IT Kinesiology + Athletics (Phase 1) Softball Complex Parking Structure A, with liner building Welcome Center/Student Services Front Door Building Demo Student Services and CRC Build New LLRC Reconstruct existing Library into Student Center



### PHASE 02: PROJECTS

#### PHASE 02 PROJECTS

STEM (Phase 2) Demo STEM 100, 200, 300 Operations and Maintenance Building Parking Structure B with liner building Social and Behavioral Sciences (Phase 1) Business Building Reconstruct ST + HM for Admin and Student Services Demo M1+M2



### PHASE 03: PROJECTS

#### **PHASE 03 PROJECTS**

Performing Arts Center Parking Structure C and Liner Building Arts and Humanities Building STEM (Phase 3) Relocate/Demo all West End Quad functions Kinesiology + Athletics (Fieldhouse) (Phase 2) Track around Soccer Field Social and Behavioral Sciences Phase 2 Demo CACT Community/Student Center Community Park and Open Space VRC Gateway Building (Phase 2)



### SITE PLAN ALTERNATIVES



**PREFERRED SITE PLAN** 





**OPTION 02** 

### **KINESIOLOGY + ATHLETICS**











**OPTION 02** 

## EARLY CHILDHOOD ED. CENTER



PREFERRED SITE PLAN (NEW BUILDING)



**OPTION 01** (EXISTING STEM 100-200-300)



OPTION 02 STOKOE CENTER

## **OFF-SITE CENTER OPPORTUNITIES**

- There will continue to be a **dramatic residential growth** of the local service area combined with the current and projected **physical space constraints** of the college.
- A thorough investigation of **potential off campus locations** is warranted in order to expand services to students in outlying areas, which are among the fastest growing in the District.
- This strategy, also included in the RCCD Strategic Plan (2008-2012) and the Norco College Strategic Plan (2008-2012), was temporarily halted due to economic downturn.
- The immediate and pressing educational needs of **western Riverside County** residents continues to drive the college's obligation to explore providing instruction and support services at one or more off-site locations.

Given the population growth in western Riverside County, for the purpose of this study, an enrollment of 1,397 FTES is assumed for 2030 for at least one off-center site, which is 10% of the planned population for the Norco Campus.

# **STUDENT HOUSING**

Many community colleges in Southern California are considering **adding housing to their campus** to provide solutions to the state's affordable housing crisis.

By offering housing for students, Norco College could further **support student engagement and success**, while potentially **impacting the level of housing insecurities** that many Norco College students face.

The College should consider completing a **student housing feasibility and market demand study**, which will provide direction on the amount of housing that is needed, the type of housing, as well as potential locations for both offcampus (close to the College) and on-campus.

The potential of a **private-public partnership** to build student housing should be considered.



Housing Project: Orange Coast College



Housing Project: Santa Rosa Junior College

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